

Unilever NV (“**NV**”) is required to make a statement concerning corporate governance as referred to in article 2a of the Decree on the Content of the Management Report (Besluit inhoud bestuursverslag) (the “**Decree**”).

The information required to be included in this corporate governance statement as described in articles 3, 3a and 3b of the Decree can be found in the following sections of the Unilever Annual Report and Accounts 2017 (the “**2017 ARA**”):

- the information concerning compliance with the Dutch Corporate Governance Code, as required by article 3 sub 1 of the Decree, can be found under ‘The Netherlands’ within the ‘Corporate Governance Compliance’ section (page 39 of the 2017 ARA);
- the information concerning compliance with other codes of conduct and other corporate governance practices as required by article 3 sub 2 of the Decree, can be found under ‘The United Kingdom’ and ‘The United States’ within the ‘Corporate Governance Compliance’ section (pages 39 and 40 of the 2017 ARA);
- the information concerning the main features of the internal risk management and control systems relating to the financial reporting process, as required by article 3a sub a of the Decree, can be found under ‘Our People’ (page 16 of the 2017 ARA), ‘Risks’ (pages 26 to 33 of the 2017 ARA), ‘Corporate Governance’ (page 39 of the 2017 ARA) and ‘Risk Management and Internal Control Arrangements’ (page 42 of the 2017 ARA);
- the information regarding the functioning of NV’s General Meeting and the main authorities and rights of NV’s shareholders, as required by article 3a sub b of the Decree, can be found under ‘Corporate Governance’ (page 38 of the 2017 ARA);
- the information regarding the composition and functioning of NV’s Board and its Committees, as required by article 3a sub c of the Decree, can be found under ‘Corporate Governance’ (pages 34 and 35 of the 2017 ARA) and ‘Board of Directors’ (page 3 of the 2017 ARA);
- the information regarding the diversity policy in relation to the composition of NV’s Board as required by article 3a sub d of the Decree can be found under ‘Board of Directors’ (page 3 of the 2017 ARA), ‘Our People’ (page 16 of the 2017 ARA) and ‘Report of the Nominating and Corporate Governance Committee’ (pages 45 and 46 of the 2017 ARA); and
- the information concerning the inclusion of the information required by the Decree Article 10 European Takeover Directive, as required by article 3b of the Decree, can be found within the relevant sections under ‘Corporate Governance’ (page 34 to 40 of the 2017 ARA).

