

Unilever Future Foods Positive Nutrition Action Plan

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| <p>Our nutrition Philosophy</p> | <p>Food systems transformation </p> | <p>Healthier options accessible and affordable to all </p> | <p>Continuously improve the nutritional profile of our portfolio </p> | <p>Responsible marketing, labeling and communication </p> |
| <p>Our strategic Compass Future Foods commitments</p> | <p>€1 billion annual sales from plant-based meat and dairy alternatives by 2025-2027 </p> | <p>Double the number of products sold that deliver positive nutrition by 2025 </p> | <p>Continue to lower calories, salt and sugar across all our products </p> | <p>Halve food waste in our direct operations from factory to shelf by 2025 </p> |
| <p>Brands with purpose</p> | <p>Knorr is reinventing foods for Humanity </p> | <p>The Vegetarian Butcher wants to sacrifice nothing </p> | <p>Wall's Responsibly made for kids Ice creams </p> | <p>Lipton Teas provide Botanical Goodness  Hellmann's is making taste not waste </p> |
| <p>Promoting Healthy habits</p> | <p>Behaviour change programs with affordable and nutritious menus </p> | <p>Training and capacitating chefs on balanced menus, plant-based eating </p> | <p>Marketing communications promoting health messages based on science </p> | <p>Programs (co)implemented with local, diverse stakeholder groups </p> |
| <p>External engagement and partnerships</p> | <p>Co-create science-based targets, technical solutions and policy at global and national levels </p> | <p>Transparency and advocacy through partnerships and trade associations </p> | <p>Commitment to disclose Nutrition relevant policies </p> | <p>Global network of nutrition experts </p> |
| <p>Governance, data and disclosure</p> | <p>Future Food commitments agreed at Unilever Leadership Executive and performance linked to compensation </p> | <p>Unilever N&I Issues Policy Group approves positions and advocacy policies </p> | <p>Strong nutrition governance </p> | <p>Annual tracking & reporting on our progress with 3rd-party assurance </p> |