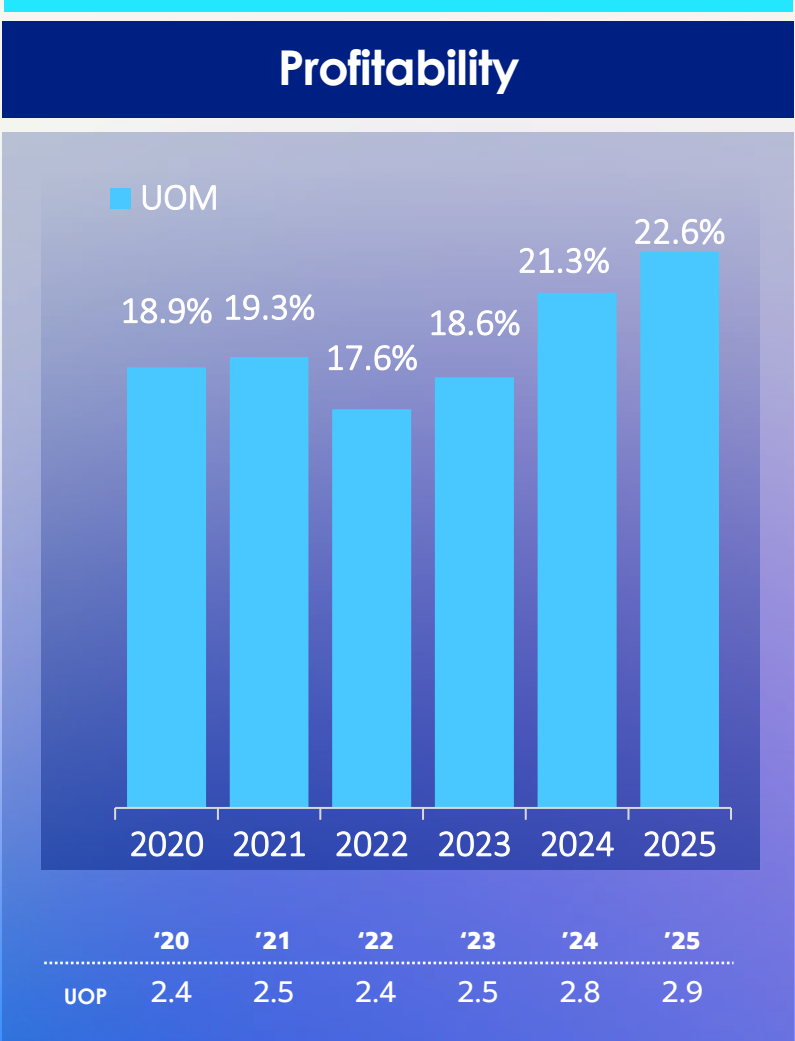
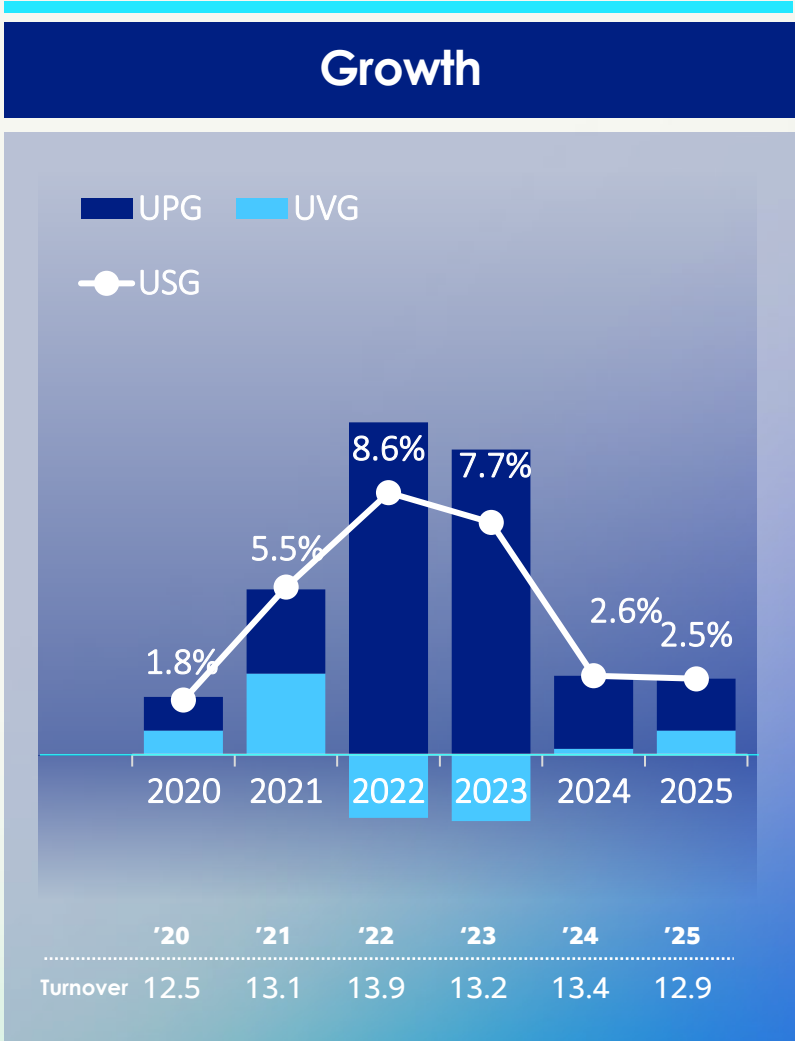
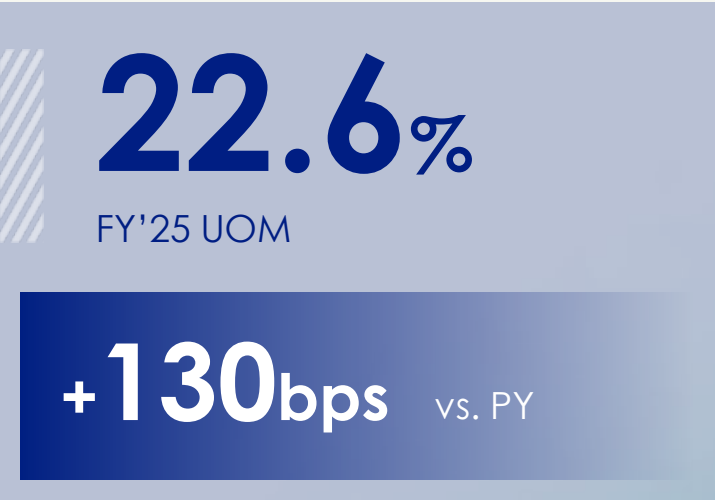


Unilever

# Foods Overview

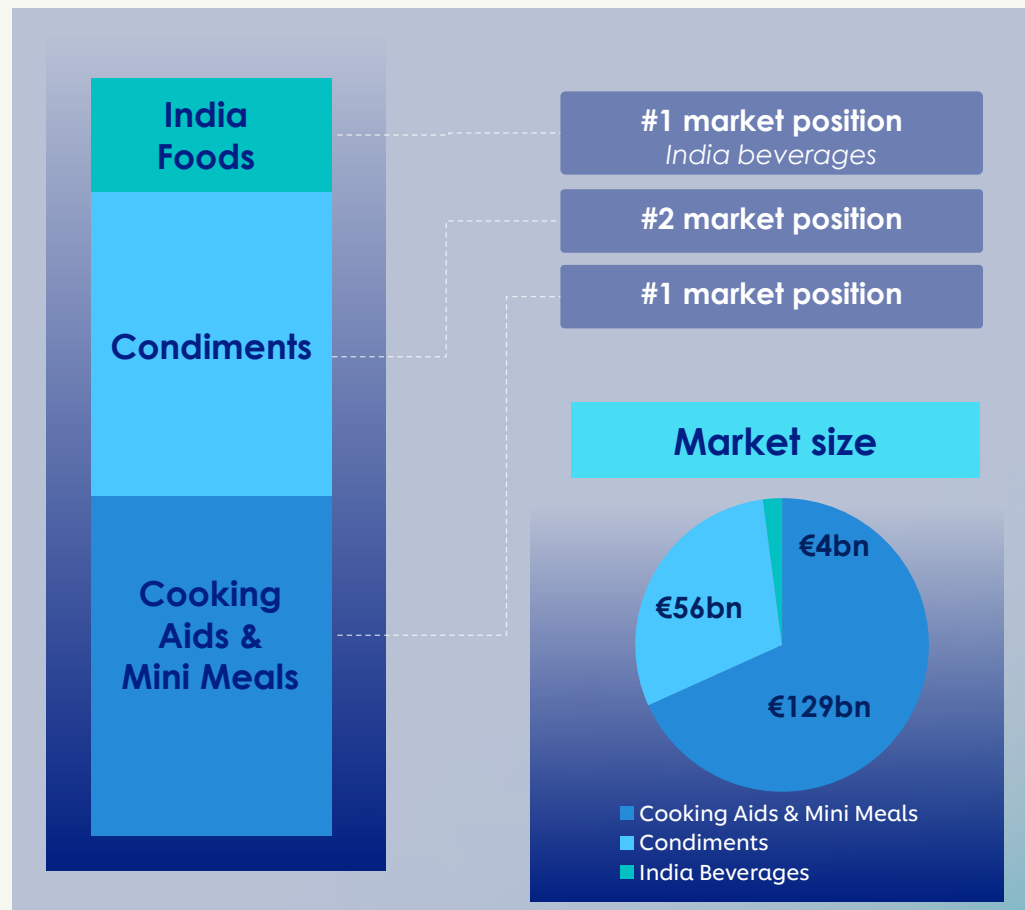


# Foods at a glance



# Foods overview

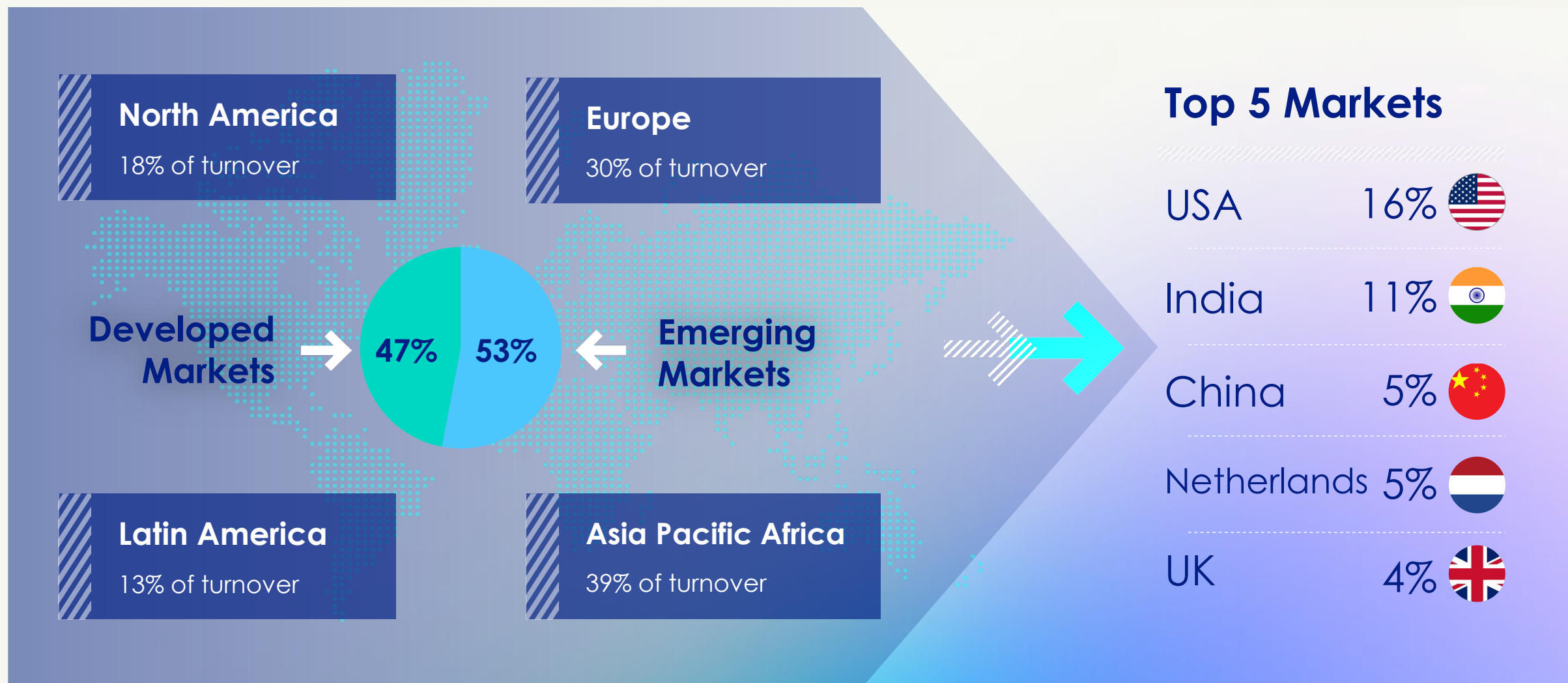
## Primary Verticals



## Power Brands



# Key geographies and markets



Foods Financials

|                | Turnover<br>(€bn) | USG % | UVG %  | UPG % | UOP<br>(€bn) | UOM % |
|----------------|-------------------|-------|--------|-------|--------------|-------|
| 2020           | 12.5              | 1.8%  | 0.8%   | 1.1%  | 2.4          | 18.9% |
| 2021           | 13.1              | 5.5%  | 2.7%   | 2.8%  | 2.5          | 19.3% |
| 2022           | 13.9              | 8.6%  | (2.1)% | 10.9% | 2.4          | 17.6% |
| 2023           | 13.2              | 7.7%  | (2.2)% | 10.1% | 2.5          | 18.6% |
| 2024           | 13.4              | 2.6%  | 0.2%   | 2.4%  | 2.8          | 21.3% |
| 2025           | 12.9              | 2.5%  | 0.8%   | 1.7%  | 2.9          | 22.6% |
| 5-year<br>CAGR | 0.7%              | 5.4%  | (0.1)% | 5.5%  | 4.3%         |       |