Unilever's Human Rights strategy in the UNGPs Reporting Framework

| Framework section | Content link | |
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| Part A: Governance of respect for human rights | | |
| Policy Commitment | | |
| A1 What does the company say publicly about its commitment to respect human rights? | | |
| A1.2 Whose human rights does the public commitment address? | <u>Unilever Human Rights Policy Statement</u> | |
| A1.3 How is the public commitment disseminated? | Unilever Human Rights Policy Statement | |
| Embedding Respect for Human Rights | | |
| A2 How does the company demonstrate the importance it attaches to the implementation of its human rights commitment? | | |
| A2.1 How is day-to-day responsibility for human rights performance organized within the company, and why? | Unilever's approach to human rights due diligence (HRDD) | |
| A2.2 What kinds of human rights issues are discussed by senior management and by the Board, and why? | Unilever Human Rights Policy Statement | |
| A2.3 How are employees and contract workers made aware of the ways in which | Code of Business Principles and Code Policies | |
| respect for human rights should inform their decisions and actions? | (unilever.com) | |
| A2.4 How does the company make clear in its business relationships the | Responsible Partner Policy (unilever.com) | |
| importance it places on respect for human rights? | | |
| A2.5 What lessons has the company learned during the reporting period about | Case studies about our work can be found on | |
| achieving respect for human rights, and what has changed as a result? | <u>Unilever.com</u> | |
| Part B: Defining the focus of reporting | | |
| B1 Statement of salient issues: State the salient human rights issues associated | Unilever's approach to human rights due diligence | |
| with the company's activities and business relationships during the reporting | (HRDD) | |
| period. | | |
| B2 Determination of salient issues: Describe how the salient human rights issues | Unilever's approach to human rights due diligence | |
| were determined, including any input from stakeholders. | (HRDD) | |
| B3 Choice of focal geographies: If reporting on the salient human rights issues | Modern Slavery Statement 2025 | |
| focuses on particular geographies, explain how that choice was made. | | |
| | | |

| B4 Additional severe impacts: Identify any severe impacts on human rights that occurred or were still being addressed during the reporting period, but which fall outside of the salient human rights issues, and explain how they have been addressed. | Canadian S-211 Addendum | |
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| Part C: Management of salient human rights issues | | |
| Specific Policies | | |
| C1 Does the company have any specific policies that address its salient human rights issues and, if so, what are they? | | |
| C1.1 How does the company make clear the relevance and significance of such policies to those who need to implement them? | Unilever Human Rights Policy Statement | |
| Stakeholder Engagement | | |
| C2 What is the company's approach to engagement with stakeholders in relation to each salient human rights issue? | | |
| C2.1 How does the company identify which stakeholders to engage with in relation | Unilever's approach to human rights due diligence | |
| to each salient issue, and when and how to do so? | (HRDD) | |
| C2.2 During the reporting period, which stakeholders has the company engaged with regarding each salient issue, and why? | Unilever's Annual Report and Accounts 2024 | |
| C2.3 During the reporting period, how have the views of stakeholders influenced | Unilever's approach to human rights due diligence | |
| the company's understanding of each salient issue and/or its approach to addressing it? | (HRDD) | |
| Assessing Impacts | | |
| C3 How does the company identify any changes in the nature of each salient human rights issue over time? | | |
| C3.1 During the reporting period, were there any notable trends or patterns in | 2025 Modern Slavery Statement | |
| impacts related to a salient issue and, if so, what were they? | | |
| C3.2 During the reporting period, did any severe impacts occur that were related to | 2025 Modern Slavery Statement | |
| a salient issue and, if so, what were they? | | |

| Integrating Findings and Taking Action | | |
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| C4 How does the company integrate its findings about each salient human rights issue into its decision-making processes and actions? | | |
| C4.1 How are those parts of the company whose decisions and actions can affect the management of salient issues, involved in finding and implementing solutions? | Unilever's approach to human rights due diligence (HRDD) | |
| C4.2 When tensions arise between the prevention or mitigation of impacts related to a salient issue and other business objectives, how are these tensions addressed? | Unilever's Annual Report and Accounts 2024 | |
| C4.3 During the reporting period, what action has the company taken to prevent or mitigate potential impacts related to each salient issue? | Unilever's approach to human rights due diligence (HRDD) | |
| Tracking Performance C5 How does the company know if its efforts to address each salient human rights issue are effective in practice? | | |
| C5.1 What specific examples from the reporting period illustrate whether each salient issue is being managed effectively? | Case studies about our work can be found on Unilever.com | |
| Remediation C6 How does the company enable effective remedy if people are harmed by its actions or decisions in relation to a salient human rights issue? | | |
| C6.1 Through what means can the company receive complaints or concerns related to each salient issue? | Unilever's approach to human rights due diligence (HRDD) | |
| C6.2 How does the company know if people feel able and empowered to raise complaints or concerns? | Unilever's approach to human rights due diligence (HRDD) | |
| C6.3 How does the company process complaints and assess the effectiveness of outcomes? | Unilever's Annual Report and Accounts 2024 | |
| C6.4 During the reporting period, what were the trends and patterns in complaints or concerns and their outcomes regarding each salient issue, and what lessons has the company learned? | Details of grievances raised through our People and Nature Grievance Mechanism can be found <u>here.</u> | |
| C6.5 During the reporting period, did the company provide or enable remedy for any actual impacts related to a salient issue and, if so, what are typical or significant examples? | Case studies about remediation of impact can be found on <u>Unilever.com</u> and in our <u>Modern Slavery Statements</u> . | |