

Group Companies

AS AT 31 DECEMBER 2024

In accordance with Section 409 of the Companies Act 2006, a list of subsidiaries, partnerships, associates and joint ventures as at 31 December 2024 is set out below. All subsidiary undertakings are subsidiary undertakings of their immediate parent undertaking(s) pursuant to Section 1162 (2) (a) of the Companies Act 2006 unless otherwise indicated – see the notes on page 210. All subsidiary undertakings not included in the consolidation are not included because they are not material for such purposes. All associated undertakings are included in the Unilever Group's financial statements using the equity method of accounting unless otherwise indicated – see the notes on page 210.

See page 191 of the Annual Report and Accounts for a list of the significant subsidiaries.

Companies are listed by country and under their registered office address. The aggregate percentage of capital held by the Unilever Group is shown after the subsidiary company name, except where it is 100%. If the Nominal Value field is blank, then the Share Class Note will identify the type of interest held in the entity.

Subsidiary undertakings included in the consolidation

Name of Undertaking	Nominal Value	Share Class Note	Name of Undertaking	Nominal Value	Share Class Note
Algeria – Zone Industrielle Hassi Ameur Oran 31000			Brazil – Av. das Nações Unidas, n. 14.261, 3rd floor, Wing A, Vila Gertrudes, ZIP Code 04794-000, São Paulo/SP		
Unilever Algérie SPA (72.50)	DZD1,000.00	1	Unilever Brasil Industrial Limitada	BRL1.00	5
Argentina – Tucuman 1, piso 4, Ciudad Autónoma de Buenos Aires			Brazil – Avenida das Nações Unidas, n° 14.261, Vila Gertrudes, Andares 24° a 27°, Sala/Conjunto n° 2401B, 2501B, 2601B, e 2701B, parte, Espaço de Escritório WeWork n° 25-109, na Cidade de São Paulo, Estado de São Pa, CEP 04794-000		
Arisco S.A.	ARS1.00	1	Mãe Terra Produtos Naturais Limitada	BRL1.00	5
Unilever De Argentina S.A.	ARS1.00	1	Brazil – Rua Tenente Pena, No. 156, Bom Retiro, CEP 01127-020, São Paulo		
Club de Benefícios S.A.U.	ARS1.00	1	Smart Home Comércio E Locação De Equipamentos S.A. (59.50)	No Par Value	1
Urent S.A.	ARS1.00	1	Brazil – São Paulo, Estado de São Paulo na Rua Demóstenes n° 1072, Bairro Campo Belo CEP 04614-010		
Ulands S.A.	ARS1.00	1	Ole Franquia Limitada	BRL1.00	1
Argentina – Martín Güemes 24 Sur, San Juan, Provincia de San Juan			Brazil – Rua Gomes de Carvalho, 1666, conjunto 161, 5° andar, locker 5D Bairro Vila Olimpia, São Paulo, ZIP Code 04547-006		
Helket S.A.	ARS1.00	1	Compra Agora Serviços Digitais Limitada	BRL1.00	5
Argentina – Juana Manso 205, 7mo. Piso, Ciudad Autónoma de Buenos Aires			Bulgaria – City of Sofia, Borough Mladost, 1, Business Park, Building 4, Floor 5		
Compre Ahora S.A.	ARS1.00	1	Unilever Bulgaria EOOD	BGN1,000.00	1
Australia – 219 North Rocks Road, North Rocks NSW 2151			Bulgaria – District Veliko Tarnovo, 5030 Debelets, Promishlena Zona		
Ben & Jerry's Franchising Australia Limited	AUD1.00	1	Unilever Ice Cream Bulgaria EOOD	BGL50.00	1
Unilever Australia (Holdings) Pty Limited	AUD1.00	1	Cambodia – Morgan Tower Building, Level 15, No. 15F-8A/8B/9/10/11/12/13/14/15/16/17A, Street Sopheak Mongkul, Phum 14, Sangkat Tonle Bassac, Khan Chamkarmon, Phnom Penh		
Unilever Australia Group Pty Limited	AUD2.7414	1	Unilever (Cambodia) Limited	KHR20,000.00	1
Unilever Australia Limited	AUD1.00	1	Canada – 3081, 3rd Avenue, Whitehorse, Yukon Territory, Y1A 4Z7		
Unilever Australia Trading Limited	AUD1.00	1	Dermalogica (Canada) Limited	No Par Value	6
Australia – 111-115 Chandos Street, Crows Nest, NSW 2065			Canada – 100 King Street West, 1 First Canadian Place, Suite 1600, Toronto, ON M5X 1G5		
Dermalogica Holdings Pty Limited	AUD1.00	1	UPD Canada Inc.	No Par Value	7
Dermalogica Pty Limited	AUD2.00	1	Canada – 1000 rue de la Gauchetière Ouest, Bureau 2500, Montreal, H3B 0A2		
Australia – Level 12, 60 Castlereagh Street, Sydney, NSW 2000			4012208 Canada Inc.	No Par Value	7
Paula's Choice International Australia Pty Limited	AUD0.01	1	Canada – 160 Bloor Street East, Suite 1400, Toronto, ON M4W 3R2		
Australia – Level 16, 68 Pitt Street, Sydney, NSW 2000			Unilever Canada Inc.	No Par Value	8
Brand Evangelists for Beauty Pty Ltd ^A (68.03)		1	No Par Value		9
Austria – Jakob-Lind-Straße 5, 1020 Wien			No Par Value		10
Delico Handels GmbH	EUR36,336.42	1	No Par Value		11
Unilever Austria GmbH	EUR10,000,000.00	1	No Par Value		12
Bangladesh – 51 Kalurghat Heavy Industrial Area, Kalurghat, Chittagong			Canada – Lawson Lundell LLP, 925 W Georgia Street, Vancouver, BC V6C 3L2		
Unilever Bangladesh Limited (60.75)	BDT100.00	1	Hourglass Cosmetics Canada Limited	No Par Value	1
Bangladesh – Fouzderhat Industrial Area, North Kattali, Chattogram 4217			Chile – Avenida Las Condes 11.000, Piso 5, Comuna de Vitacura		
Unilever Consumer Care Limited (81.98)	BDT10.00	1	Unilever Chile Limitada		13
Belgium – Anderlecht, Industrielaan 9, 1070 Brussels			China – Room 1001, No. 398 Caoxi Road (N), Xuhui District, Shanghai, 200030		
Unilever Belgium NV/SA	No Par Value	1	Blueair (Shanghai) Sales Co. Limited	CNY1.00	1
Bolivia – Av. Blanco Galindo, Km 10.5, Cochabamba			China – No. 33 North Fuquan Road, Changning District, Shanghai, 200335		
Unilever Andina Bolivia S.A.	BOB100.00	1	Unilever (China) Investing Company	USD1.00	1
Brazil – Avenida das Nações Unidas, n. 14.261, Ala A, 3° andar, Foco 4, Vila Gertrudes, São Paulo/SP, CEP 04794-000			China – 88 Jinxiu Avenue, Hefei Economic and Technology Development Zone, Anhui, 230601		
Euphoria Ice Cream Comercio de Alimentos Limitada	BRL1.00	5	Unilever (China) Limited	USD1.00	1
Brazil – Rua Gomes de Carvalho, 1666, conjunto 161, 16° andar, Bairro Vila Olimpia, São Paulo, ZIP Code 04547-006			Unilever Services (Hefei) Co. Ltd.	CNY1.00	1
E-UB Comércio Limitada	BRL1.00	5	China – No. 225 Jingyi Road, Tianjin Airport Economic Area, Tianjin		
Brazil – Cidade de Valinhos, Estado de São Paulo, Rua Campos Salles, n° 20, Parte, Centro, ZIP Code 13271-900			Unilever (Tianjin) Company Limited	USD1.00	1
Unilever Logística Serviços Limitada	BRL1.00	5	China – 1068 Ting Wei Road, Jinshanzui Industrial Region, Jinshan District, Shanghai		
Brazil – Av. das Nações Unidas, n. 14.261, 3rd floor, Parte – Gelados SP, Wing B, Vila Gertrudes, ZIP Code 04794-000, São Paulo/SP			Unilever Foods (China) Co. Limited	USD1.00	1
Unilever Brasil Gelados Limitada	BRL1.00	5			
Brazil – Av. das Nações Unidas, n. 14.261, 3rd to 6th floors, Wing B Vila Gertrudes, ZIP Code 04794-000, São Paulo/SP					
Unilever Brasil Limitada	BRL1.00	5			

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Name of Undertaking	Nominal Value	Share Class Note
China – No. 166 Unilever Avenue West, Qinglong Town, Pengshan District, Meishan City, Sichuan province 620800		
Unilever (Sichuan) Company Limited	USD1.00	1
China – No.16 Wanyuan Road, Beijing E&T Development, Beijing 100076		
Wall's (China) Co. Limited	USD1.00	1
China – Room 326, 3rd Floor, Xinmao Building, 2 South Taizhong Road, (Shanghai) Pilot Free Trade Zone		
Uchieve Commerce (Shanghai) Co. Ltd	CNY1.00	1
China – Floor 1, Building 2, No. 33 North Fuquan Road, Changning District, Shanghai 200335		
Shanghai CarverKorea Limited	USD1.00	1
China – 2F, No. 10, Lane 255, Xiaotang Road, Fengxian District, Shanghai		
Paula's Choice (Shanghai) Trading Co. Limited	CNY1.00	1
China – Room 1436, No. 1256 and No. 1258 Wanrong Road, Jingan District, Shanghai		
Paula's Choice (Shanghai) Technology Co. Limited	CNY1.00	1
China – No. 88 Yanghua Road, Mingzhu Industrial Zone, Conghua District, Guangzhou City		
Unilever (Guangzhou) Co. Limited	CNY1.00	1
China – 5th Floor, Qunjia Building Block 1, No. 366 Shengkang Road, Jiubao Street, Shangcheng District, Hangzhou City, Zhejiang Province		
GoUni (Hangzhou) Trading Co. Limited	CNY1.00	1
China – Room 407, No. 1256, No. 1258 Wanrong Road, Jingan District, Shanghai		
UPD (Shanghai) Trading Co. Ltd	CNY1.00	1
Colombia – Avenida Carrera 45, 108-27 Torre 3, Piso 5 y 6, Bogotá D.C.		
Unilever Andina Colombia Limitada	COP100.00	1
Costa Rica – Provincia de Heredia, Cantón Belén, Distrito de la Asunción, de la intersección Cariari-Belén, 400 Mts. Oeste, 800 Mts. al Norte		
UL Costa Rica SCC S.A.	CRC1.00	1
Côte d'Ivoire – 01 BP 1751 Abidjan 01, Boulevard de Vridi		
Unilever-Côte d'Ivoire (99.78)	XOF2,650.00	1
Côte d'Ivoire – Abidjan-Marcory, Boulevard Valery Giscard d'Estaing, Immeuble Plein Ciel, Business Center, 26 BP 1377, Abidjan 26		
Unilever Afrique de l'Ouest	XOF10,000.00	1
Croatia – Strojarska cesta 20, 10000 Zagreb		
Unilever Hrvatska d.o.o.	EUR1.00	1
Cuba – Zona Especial de Desarrollo Mariel, Provincia Artemisa		
Unilever Suchel, S.A. (60)	USD1,000.00	56
Cyprus – Head Offices, 195C Old Road, Nicosia Limassol, CY-2540 Idalion Industrial Zone – Nicosia		
Unilever Tseriotis Cyprus Limited (84)	EUR1.00	1
Czech Republic – Voctářova 2497/18, 180 00 Praha 8		
Unilever ČR, spol. s.r.o.	CZK210,000.00	1
Denmark – Ørestads Boulevard 73, 2300 København S		
Unilever Danmark A/S	DKK1,000.00	1
Denmark – Petersmindevej 30, 5000 Odense C		
Unilever Produktion ApS	DKK100.00	1
Djibouti – Haramous, BP 169		
Unilever Djibouti FZCO Limited	USD200.00	1
Dominican Republic – Av. Winston Churchill, Torre Acropolis, Piso 16, Santo Domingo		
Unilever Caribe, S.A.	DOP1,000.00	1
Ecuador – Km 25, Vía a Daule, Guayaquil		
Unilever Andina Ecuador S.A.	USD1.00	1
Egypt – 5th Floor, North Tower, Galleria 40 Business Complex, Sheikh Zayed, 6th of October City, Giza		
Unilever Mashreq for Manufacturing and Trading (SAE)	EGP10.00	1
Unilever Egypt for Shared Consultations Services	EGP10.00	1
Egypt – Public Free Zone, Alexandria		
Unilever Mashreq International Company (in liquidation)	USD1,000.00	1
Egypt – 14 May Bridge, Sidi Gaber, Smouha, Alexandria		
Unilever Mashreq Trading LLC (in liquidation)	EGP1000.00	1
Commercial United for Import and Export LLC (in liquidation)	EGP1000.00	1
Egypt – 15 Sphinx Square, El-Mohandsin, Giza		

Name of Undertaking	Nominal Value	Share Class Note
Unilever Mashreq for Import and Export LLC	EGP100.00	1
El Salvador – Local 19, Nivel 19, Edificio Torre Futura, Calle El Mirador y 87 Avenida Norte, Colonia Escalón, San Salvador		
Unilever El Salvador, SCC S.A. de C.V.	USD1.00	1
Unilever de Centro America S.A. de C.V.	USD11.00	1
England and Wales – Unilever House, 100 Victoria Embankment, London EC4Y 0DY		
Accantia Group Holdings (unlimited company)	GBP0.01	1
Alberto-Culver (Europe) Limited (in liquidation)	GBP1.00	1
Alberto-Culver Group Limited (in liquidation)	GBP1.00	1
Alberto-Culver UK Holdings Limited (in liquidation)	GBP1.00	1
Alberto-Culver UK Products Limited (in liquidation)	GBP1.00	1
	GBP5.00	14
Associated Enterprises Limited ^o	GBP1.00	1
GroNext Technologies Limited	GBP1.00	1
Hourglass Cosmetics UK Limited	GBP1.00	1
Margarine Union (1930) Limited ^o	GBP1.00	1
	GBP1.00	18
	GBP1.00	68
	GBP1.00	69
MBUK Trading Limited (in liquidation)	GBP1.00	1
Mixhold Investments Limited	GBP1.00	1
ND4A Limited	GBP1.00	1
Toni & Guy Products Limited ^o	GBP0.001	1
UAC International Limited	GBP1.00	1
UML Limited	GBP1.00	1
Unidis Forty Nine Limited (in liquidation)	GBP1.00	1
Unilever AC Limited	GBP1.00	1
Unilever Assam Estates Limited	GBP1.00	1
Unilever Company for Industrial Development Limited (in liquidation)	GBP1.00	1
Unilever Company for Regional Marketing and Research Limited (in liquidation)	GBP1.00	1
Unilever Corporate Holdings Limited ^o	GBP1.00	1
Unilever Employee Benefit Trustees Limited	GBP1.00	1
Unilever Group Limited ^o	GBP0.25	1
Unilever South India Estates Limited ^o	GBP1.00	1
	GBP1.00	15
Unilever S.K. Holdings Limited	GBP1.43	1
Unilever Overseas Holdings Limited ^o	GBP1.00	1
Unilever U.K. Central Resources Limited	GBP1.00	1
Unilever U.K. Holdings Limited ^o	GBP1.00	1
Unilever UK & CN Holdings Limited	GBP1.00	2
	GBP1.00	3
	GBP10.00	24
Unilever UK Group Limited	GBP1.00	2
Unilever US Investments Limited ^o	GBP1.00	1
United Holdings Limited ^o	GBP1.00	1
England and Wales – c/o BDO LLP, 5 Temple Square, Temple Street, Liverpool L2 5RH		
Unilever Australia Investments Limited (in liquidation)	GBP1.00	1
Unilever Australia Partnership Limited (in liquidation)	GBP1.00	1
Unilever Innovations Limited (in liquidation)	GBP0.10	1
England and Wales – The Manser Building, Thorncroft Manor, Thorncroft Drive, Dorking Road, Leatherhead, Surrey KT22 8JB		
Dermalogica (UK) Limited	GBP1.00	1
England and Wales – Oceana House 39-49 Commercial Road, First Floor, Southampton, Hampshire, SO15 1GA		
Aquis Haircare UK Ltd	GBP1.00	1
England and Wales – c/o TMF Group, 13th Floor, 1 Angel Court, London EC2R 7HJ		
Twenty Nine Capital Partners Limited Partnership ^o (80)		4

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Unilever Ventures III Limited Partnership [∞] (86.25)		4	DU Gesellschaft für Arbeitnehmerüberlassung mbH (99.99)	DEM50,000.00	1
Unilever Ventures Limited	GBP1.00	1	Unilever Deutschland GmbH	EUR90,000,000.00	1
Twenty Nine Capital Partners (General Partner) Limited	GBP1.00	1		EUR2,000,000.00	1
Unilever Ventures General Partner Limited	GBP1.00	1		EUR1,000,000.00	1
England and Wales – Union House, 182-194 Union Street, London SE1 0LH				EUR 100.000,00	1
REN Limited	GBP0.01	1	Unilever Deutschland Holding GmbH	EUR39,000.00	1
	GBP0.0032	19		EUR18,000.00	1
	GBP0.0042	126		EUR14,300.00	1
Murad Europe Limited	GBP1.00	1		EUR5,200.00	1
England and Wales – Lever House, 3 St James Road, Kingston Upon Thames, Surrey KT1 2BA				EUR6,500.00	1
Alberto-Culver Company (U.K.) Limited	GBP1.00	1	Unilever Deutschland Produktions GmbH & Co. OHG		4
CPC (UK) Pension Trust Limited (in liquidation)		16	Germany – Alt-Moabit 2, c/o Mazars Advisors GmbH & Co. KG, 10557 Berlin		
Nature Delivered Limited	GBP0.001	1	T2 Germany GmbH (in liquidation)	EUR25,000.00	1
	GBP0.001	79	Germany – Langnesestraße 1, 64646 Heppenheim		
	GBP0.001	84	Maizena Grundstücksverwaltung Gesellschaft mit beschränkter Haftung & Co. offene Handelsgesellschaft		4
Marshfield Bakery Limited (in liquidation)	GBP0.01	1	Rizofoor Gesellschaft mit beschränkter Haftung	EUR15,350.00	1
Unilever Pension Trust Limited	GBP1.00	1		EUR138,150.00	1
Unilever UK Limited	GBP1.00	1	Schafft GmbH	EUR63,920.00	1
Unilever UK Pension Fund Trustees Limited	GBP1.00	1		EUR100,000.00	1
Unilever Superannuation Trustees Limited	GBP1.00	1	Germany – Wiesenstrasse. 21, D-40549 Düsseldorf		
USF Nominees Limited	GBP1.00	1	Murad GmbH	EUR1.00	1
England and Wales – 1 More Place, London SE1 2AF			Ren GmbH	EUR1.00	1
Accantia Health and Beauty Limited (in liquidation)	GBP0.25	1	Germany – Zehdenicker Str. 110119 Berlin		
England and Wales – Port Sunlight, Wirral, Merseyside CH62 4ZD			Paula's Choice Germany GmbH		4
Unilever Global IP Limited ^a	GBP1.00	1	Ghana – Plot No. Ind/A/3A-4, Heavy Industrial Area, Tema, PO Box 721, Tema		
England and Wales – Suite 1, 7th Floor, 50 Broadway, London SW1H 0BL			Unilever Ghana PLC (74.50)	GHC0.0192	1
Paula's Choice UK Limited (in liquidation)	GBP1.00	1	Greece – Kymis Ave & 10, Seneka Str. GR-145 64 Kifissia		
England and Wales – 3rd Floor, 1 Ashley Road, Altrincham, Cheshire WA14 2DT			Elais Unilever Hellas SA	EUR10.00	1
Brand Evangelists for Beauty Limited ^a (80.30)	GBP1.00	2	Unilever Knorr SA	EUR10.00	1
(100)	GBP1.00	85	Unilever Logistics SA	EUR10.00	1
(66.47)	GBP1.00	128	Guatemala – 24 Avenida 35-87 Calzada Atanasio Tzul, Zona 12		
(82.92)	GBP1.00	129	Unilever de Centroamerica S.A.	GT60.00	1
Estonia – Harju maakond, Tallinn, Haabersti linnaosa, Paldiski mnt 96, 13522			Haiti – 115, Rue Panamericaine, Etablissement Numéro 1, Petion Ville		
Unilever Eesti Aktsiaselts	EUR6.30	1	Les Condiments Alimentaires, S.A. (61) (in liquidation)	HTG1000.00	1
Ethiopia – Bole Sub City, Kebele 03/05, Lidiya Building, Addis Ababa			Honduras – Anillo Periférico 600 metros después de la colonia, Residencial, Las Uvas contigua acceso de residencial Roble Oeste, Tegucigalpa M.D.C.		
Unilever Manufacturing PLC	ETB1,000.00	1	Unilever de Centroamerica S.A.	HNL10.00	1
Finland – Post Box 254, 00101 Helsinki			Hong Kong – Suite 1106-8, 11/F, Tai Yau Building, 181 Johnston Road, Wanchai		
Unilever Finland Oy	EUR16.82	1	Blueair Asia Limited	HKD0.10	1
Unilever Ingman Production Oy	EUR1000.00	1	Hong Kong – 6 Dai Fu Street, Tai Po Industrial Estate		
France – 20, rue des Deux Gares, 92500, Rueil-Malmaison			Unilever Hong Kong Limited	HKD0.10	1
Bestfoods France Industries S.A.S. (99.99)	No Par Value	1	Hong Kong – Room 66, Unit 1111, 11/F, Silvercord Tower 2, 30 Canton Road, Tsim Sha Tsui, Kowloon		
Cogesal-Miko S.A.S. (99.99)	No Par Value	1	Hourglass Cosmetics Hong Kong Limited	HKD1.00	1
Fralib Sourcing Unit S.A.S. (99.99)	No Par Value	1	Hong Kong – Room 1808, 18/F, Tower II Admiralty Centre, 18 Harcourt Road, Admiralty		
Saphir S.A.S. (99.99)	EUR1.00	1	Hong Kong CarverKorea Limited	HKD1.00	7
U-Labs S.A.S. (99.99)	No Par Value	1	Hong Kong – 14th Floor, One Taikoo Place, 979 King's Road, Quarry Bay		
Unilever France S.A.S. (99.99)	No Par Value	1	UPD Hong Kong Limited	HKD100.00	1
Unilever France Holdings S.A.S. (99.99)	EUR1.00	1	Hong Kong – 14/F, One Taikoo Place, 979 King's Road, Quarry Bay		
Unilever France HPC Industries S.A.S. (99.99)	EUR1.00	1	Go-Uni Limited (67)	USD1.00	1
Unilever Retail Operations France (99.99)	No Par Value	1	Hong Kong – Unit B, 17/F, United Centre, 95 Queensway, Admiralty		
France – ZI de la Norge – Chevaligny Saint-Sauveur, 21800 Quetigny			Paula's Choice Hong Kong Limited	HKD1.00	1
Amora Maille Societe Industrielle S.A.S. (99.99)	No Par Value	1	Paula's Choice Hong Kong Distributor Services Ltd	HKD1.00	1
France – 42, rue Jean de La Fontaine, Paris, 75016			Hungary – 1138-Budapest, Váci út 121-127		
Laboratoire Garancia	EUR62.50	1	Unilever Magyarország Kft	HUF1.00	1
UPD EU	EUR1.00	1	India – Unilever House, B. D. Sawant Marg, Chakala, Andheri (E), Mumbai 400099		
Germany – Wiesenstraße 21. 40549 Düsseldorf			Daverashola Estates Private Limited (61.90)	INR10.00	1
Dermalogica GmbH	EUR25,000.00	1	Hindlever Trust Limited (61.90)	INR10.00	1
Germany – Spitaler Straße 16, 20095 Hamburg					
ProCepta Service GmbH	EUR28,348.00	1			
Germany – Neue Burg 1, 20457 Hamburg					

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Name of Undertaking	Nominal Value	Share Class Note	Name of Undertaking	Nominal Value	Share Class Note
Hindustan Unilever Limited° (61.90)	INR1.00	1	UPD Italia S.r.L.	EUR10,000.00	1
Lakme Lever Private Limited (61.90)	INR10.00	1	Japan – 2-1-1, Kamimeguro, Meguro-ku, Tokyo 153-8578		
Levers Associated Trust Limited (61.90)	INR10.00	1	Unilever Japan Customer Marketing K.K.	JPY100,000,001.00	1
Levindra Trust Limited (61.90)	INR10.00	1	Unilever Japan Holdings G.K.	JPY10,000,000.00	1
Unilever India Limited (61.90)	INR1.00	1	Unilever Japan K.K.	JPY100,000,001.00	1
Unilever India Exports Limited (61.90)	INR10.00	1	Unilever Japan Service K.K.	JPY50,000,000.00	1
Unilever Industries Private Limited°	INR10.00	1	Rafra Japan K.K.	JPY20,000,000.00	7
Unilever Ventures India Advisory Private Limited	INR1.00	75	Japan – Marunouchi Trust Tower - Main 20F, 1-8-3 Marunouchi Chiyoda-ku Tokyo 100-0005		
India – S-327, Greater Kailash – II, New Delhi – 110048, Delhi			UPD Japan K.K.	JPY109,850.00	1
Blueair India Private Limited (in liquidation)	INR10.00	1	Jersey – 13 Castle Street, St Helier, Jersey, JE4 5UT		
India – c/o Vaish Associates, 106, Peninsula Centre, Dr S.S. Rao Road, Parel, Mumbai, Maharashtra, 400012			Unilever Chile Investments Limited	GBP1.00	1
Jech India Private Limited (in liquidation)	INR10.00	1	Jordan – Ground Floor, Office No. 1, GH24 Building, Business Park, Development Zone, Amman		
Indonesia – Grha Unilever, Green Office Park Kav 3, Jalan BSD Boulevard Barat, BSD City, Tangerang, 15345			Unilever Jordan for Marketing Services	JOD1000.00	1
PT Unilever Indonesia Tbk (84.99)	IDR2.00	1	Kazakhstan – Abylai Khan Avenue, 53, Abylai Khan Building, 6th Floor, Almaty		
PT Unilever Enterprises Indonesia (99.99)	IDR1,000.00	1	Unilever Kazakhstan LLP		4
PT Unilever Trading Indonesia	IDR1,003,875.00	1	Kenya – Commercial Street, Industrial Area, PO Box 30062-00100, Nairobi		
Indonesia – Gedung Pasaraya Blok M, Gedung B, Lantai 6 dan 7, Jalan Iskandarsyah II No. 2, DKI Jakarta			Unilever Kenya Limited°	KES20.00	1
PT Gerai Cepat Untung (88.19)	IDR100,000.00	1	Korea – 443 Taeheran-ro, Samsung-dong, Kangnam-gu, Seoul		
Indonesia – KEK Sei Mangkei, Nagori Sei Mangkei, Kecamatan Bosar Maligas, Kabupaten Simalungun 21183, Sumatera Utara			Unilever Korea Co., Ltd	KRW10,000.00	1
PT Unilever Oleochemical Indonesia	IDR1,000,000.00	1	Korea – 81, Tojeong 31-gil, Mapo-gu, Seoul		
Iran – No. 23, Corner of 33rd Street, Zagros Street, Argentina Square, Tehran			CARVERKOREA Co., Limited (97.47)	KRW500.00	7
Unilever Iran (Private Joint Stock Company) (99.99)	IRR1,000,000.00	1	Korea – #1-313 #1-314, 48, Ahasan-ro 17-gil, Seongdong-gu, Seoul		
Ireland – 20 Riverwalk, National Digital Park, Citywest Business Campus, Dublin 24				KRW500,000,000.00	
Lipton Soft Drinks (Ireland) Limited	EUR1.26	1	Paula's Choice Korea, Limited	0	1
Unilever Ireland (Holdings) Limited	EUR1.26	1	Kuwait – AlQibla - Land No.14, Abu Bakir Alssiddiq Street, Mohamed Abdulrahman AlBahar building – Floor #9 – Unit 4		
Unilever Ireland Limited	EUR1.26	1	AlBahar United For Wholesale and Retail Trading Company LLC° (30)	KWD0.10	1
Isle of Man – Bridge Chambers, West Quay, Ramsey, Isle of Man, IM8 1DL			Laos – Viengvang Tower, 4th Floor, Room no. 402A, Bouluchan Road, Dongpalan Thong Village, Sisattanak District, Vientiane Capital		
Rational International Enterprises Limited	USD1.00	1	Unilever Services (Lao) Sole Co. Limited	LAK80,000.00	1
Israel – 3 Gilboa Street, Airport City, Ben Gurion Airport			Latvia – Kronvalda bulvāris 3-10, Rīga, LV-1010		
Beigel & Beigel Mazon (1985) Limited	ILS1.00	1	Unilever Baltic LLC	EUR1.00	1
Israel – 52 Julius Simon Street, Haifa, 3296279			Lebanon – Sin El Fil, Dolphin Building, 3rd Floor, Beirut		
Bestfoods TAMI Holdings Ltd	ILS0.001	1	Unilever Levant s.a.r.l.	LBP1,000,000.00	1
Israel Vegetable Oil Company Ltd	ILS0.0001	1	Lithuania – Skuodo St. 28, Mazeikiai, LT-89100		
Unilever Israel Foods Ltd	ILS0.10	35	UAB Unilever Lietuva distribucija	EUR3,620.25	1
	ILS0.10	79	UAB Unilever Lietuva ledu gamyba	EUR3,620.25	1
	ILS0.10	17	Malawi – Room 33, Gateway Mall, Area 47, Lilongwe Malawi		
	ILS0.0002	25	Unilever South East Africa (Private) Limited (in liquidation)	MWK2.00	1
Unilever Israel Home and Personal Care Limited	ILS1.00	1	Malaysia – Suite 2-1, Level 2, Vertical Corporate Tower B, Avenue 10, The Vertical, Bangsar South City, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan		
Unilever Israel Marketing Ltd	ILS0.0001	1	Paula's Choice Malaysia SEA Sdn. Bhd.	No Par Value	1
Unilever Shefa Israel Ltd	ILS1.00	1	Unilever (Malaysia) Holdings Sdn. Bhd.	No Par Value	1
Israel – Haharoshet 1, PO Box 2288, Akko, 2451704			Unilever (Malaysia) Services Sdn. Bhd.	No Par Value	1
Glidat Strauss Limited	ILS1.00	30	Mexico – Av. Tepalcapa No. 2, Col. Rancho Santo Domingo, C.P. 54900 Tultitlán, Estado de México		
	ILS1.00	1	Unilever de Mexico S. de R.L. de C.V.		4
	ILS1.00	31	Unilever Holding Mexico S. de R.L. de C.V.		4
Italy – Piazza Paleocapa 1/D, 10100, Torino			Unilever Manufacturera S. de R.L. de C.V.		4
Gromart S.R.L.	EUR1,815,800.00	1	Unilever Real Estate Mexico S. de R.L. de C.V.		4
Italy – Viale Sarca 235, 20126 Milan			Unilever NA Sourcing West S. de R.L. de C.V.		4
Unilever Italia Administrative Services S.R.L.	EUR70,000.00	1	Morocco – 65, Main Street Finance District, Casablanca Finance City, Place Anfa Ouest Et Palmeraie, Immeuble Walili Street, 10ème Étage - Hay-Hassani (AR)		
Italy – Via Paolo di Dono n. 3/A 00142 Roma			Unilever Maghreb S.A.	MAD100.00	1
Unilever Italia Logistics S.R.L.	EUR600,000.00	1	Mozambique – Avenida 24 de Julho, Edifício 24, n° 1097, 4° andar, Maputo		
Unilever Italia Manufacturing S.R.L.	EUR10,000,000.00	1	Unilever Mocambique Limitada (in liquidation)	USD0.01	1
Unilever Italia Mkt Operations S.R.L.	EUR25,000,000.00	1	Myanmar – Plot No (40,41,47), Min Thate Hti Kyaw Swar Road, 39 Ward, Shwe Pyi Thar Industrial Zone (2), Shwe Pyi Thar Township, Yangon Region, 11411		
Unilever Italy Holdings S.R.L.	EUR1,000.00	1		MMK11,129,679.600.00	1
Italy – Via Plava, 74 10135 Torino			Unilever (Myanmar) Limited		1
Equilibra S.R.L. (75)	EUR1.00	1	Unilever (Myanmar) Services Limited	USD2,000,000.00	1
Armores Srl (75)	EUR1.00	1			
Syrio Srl (75)	EUR1.00	1			
Italy – Business Center Monte Napoleone, Via Monte Napoleone 8, 20121 – Milano					

GROUP COMPANIES

Name of Undertaking	Nominal Value	Share Class Note	Name of Undertaking	Nominal Value	Share Class Note
Myanmar – Lot No. 31, Bamaw Ahtwin Wun Street, Hlaing Thar Yar Industrial Zone 3, Hlaing Thar Yar Township, Yangon, 11401			Unilever Ventures Holdings B.V.	EUR453.79	1
	MMK500,000,000,000.00	1	Univest Company B.V.	EUR1.00	1
Unilever EAC Myanmar Company Limited (60)			UNUS Holding B.V.	EUR0.10	2
Nepal – Hetauda-3, Basamadi Makawnapur				EUR0.10	3
Unilever Nepal Limited (49.52)	NPR100.00	1		Non-voting [†]	
Netherlands – Weena 455, 3013 AL Rotterdam			Verenigde Zeepfabrieken B.V.	NLG1,000.00	1
Alberto-Culver Netherlands B.V. (in liquidation)	EUR1.00	2	Wemado B.V.	NLG1,000.00	1
	EUR1.00	3	The Magnum Ice Cream Company HoldCo Netherlands B.V.	EUR1.00	1
Argentina Investments B.V.	EUR454.00	1	The Magnum Ice Cream Company NewCo Netherlands B.V.	EUR1.00	1
BFO Holdings B.V.	EUR1.00	1	The Magnum Ice Cream Company HoldCo 3 Netherlands B.V.	EUR1.00	1
Brazinvest B.V.	EUR1.00	1	Netherlands – Hofplein 19, 3032 AC Rotterdam		
Chico-invest B.V.	EUR455.00	1	Unilever Nederland B.V.	EUR454.00	1
Doma B.V.	NLG1,000.00	1	Netherlands – Valkweg 2, 7447JL Hellendoorn		
Handelmaatschappij Noorda B.V.	NLG1,000.00	1	Ben en Jerry's Hellendoorn B.V.	EUR453.78	1
Hourglass Cosmetics Europe B.V.	EUR1.00	1	Netherlands – Markhek 5, 4824 AV Breda		
Unilever Foods & Refreshments Global B.V.	EUR453.78	1	De Korte Weg B.V.	EUR1.00	1
Itaho B.V.	EUR1.00	1		EUR1.00	26
Lipoma B.V.	NLG1,000.00	1		Non-voting [†]	
Marga B.V.	EUR1.00	1	Netherlands – Bronland 14, 6708 WH Wageningen		
Mavibel (Maatschappij voor Internationale Beleggingen) B.V.	EUR1.00	1	Unilever Innovation Centre Wageningen B.V.	EUR460.00	1
Mexinvest B.V.	EUR1.00	1	Netherlands – Grote Koppel 7, 3813 AA Amersfoort		
Mixhold B.V.°	EUR1.00	2	Paula's Choice Europe B.V.	EUR1.00	1
	EUR1.00	3	Netherlands – Unilever House, 100 Victoria Embankment, London EC4Y 0DY (Registered Seat: Rotterdam)		
	EUR1.00	26	Unilever Overseas Holdings B.V.	NLG1,000.00	1
N.V. Elma (in liquidation)	NLG1,000.00	1	New Zealand – Level 4, 103 Carlton Gore Rd, Newmarket, Auckland 1023		
	NLG1,000.00	27	Ben & Jerry's Franchising New Zealand Limited	No Par Value	1
New Asia B.V.	EUR1.00	1	Unilever New Zealand Limited	NZD2.00	1
Nommexar B.V.	EUR1.00	1	Nicaragua – Km 11.5, Carretera Vieja a León, 800 Mts Norte, 100 Mts Este, 300 Mts Norte, Managua		
Ortiz Finance B.V.	NLG100.00	1	Unilever de Centroamerica S.A.	NIC50.00	1
Pabulum B.V.	NLG1,000.00	1	Niger – BP 10272 Niamey		
Rizofoor B.V.	NLG1,000.00	1	Unilever Niger S.A. (in liquidation)	XOF10,000.00	1
Rolf von den Baumen's Vetsmelterij B.V.	EUR454.00	1	Nigeria – 1 Billings Way, Oregun, Ikeja, Lagos		
Rolon B.V.	NLG1,000.00	1	Unilever Nigeria Plc (76.41)	NGN0.50	1
Saponia B.V.	NLG1,000.00	1	West Africa Popular Foods Nigeria Limited (51)	NGN1.00	1
ThaiB1 B.V.	NLG1,000.00	1	Norway – Martin Linges vei 25, Postbox 1, 1331 Fornebu		
ThaiB2 B.V.	NLG1,000.00	1	Unilever Norge AS	NOK100.00	1
Unilever Administration Centre B.V. (in liquidation)	EUR1.00	1	Pakistan – Avari Plaza, Fatima Jinnah Road, Karachi, 75530		
Unilever Alser B.V.	EUR1.00	1	Unilever Pakistan Foods Limited (76.57)	PKR10.00	1
Unilever Berran B.V.	EUR1.00	1	Unilever Pakistan Limited (99.29)	PKR50.00	1
Unilever Canada Investments B.V.	EUR1.00	1	(71.78)	PKR100.00	1
Unilever Caribbean Holdings B.V.	EUR1,800.00	1	Palestine – Ersal St., Awad Center, PO Box 3801, Al-Beireh, Ramallah		
Unilever Employment Services B.V. (in liquidation)	EUR1,000.00	1	Unilever Market Development Company (in liquidation)	JOD1.00	1
Unilever Europe B.V.	EUR1.00	1	Palestine – Jamil Center, Al-Beireh, Ramallah		
Unilever Europe Business Center B.V.	EUR454.00	1	Unilever Agencies Limited (99) (in liquidation)	JOD1.00	1
	EUR454.00	14	Panama – PH Dream Plaza, Piso 10 y, Provincia de Panamá, Corregimiento de Parque Lefevre, Costa del Este		
Unilever Finance International B.V.	EUR1.00	1	Unilever Regional Services Panama S.A. (in liquidation)	USD1.00	1
Unilever Finance Netherlands B.V.°	EUR1.00	1	Panama – Santa María Business District, Torre Argos, Piso 6, Distrito de Juan Díaz, Provincia de Panamá		
FoodServiceHub B.V.	EUR1.00	1	Unilever de Centroamerica S.A.	No Par Value	1
Unilever Global Services B.V.	EUR1.00	1	Paraguay – Roque Centurión Miranda No. 1635, casi Avenida San Martin, Edificio Aymac II, Asunción		
Unilever Holdings B.V.	EUR454.00	1	Unilever de Paraguay S.A.	PYG1,000,000.00	1
Unilever IP Holdings B.V.	EUR1.00	1	Peru – Av. Paseo de la Republica, 5895 OF. 402, Miraflores, Lima 18		
Unilever Indonesia Holding B.V.	EUR1.00	1	Unilever Andina Perú S.A.	PEN1.00	1
Unilever Insurances N.V.	EUR454.00	1	Philippines – Linares Road, Gateway Business Park, General Trias, Cavite		
Unilever International Holdings B.V.°	EUR1.00	1	Metrolab Industries, Inc.	PHP1.00	7
Unilever Netherlands Retail Operations B.V.	EUR1.00	1		PHP10.00	22
Unilever Nederland Holdings B.V.	EUR454.00	1			
Unilever Nederland Services B.V.	EUR460.00	1			
Unilever PL Netherlands B.V.	EUR1.00	1			
Unilever Turkey Holdings B.V.	EUR1.00	1			
Unilever US Investments B.V.°	EUR1.00	1			

GROUP COMPANIES

Name of Undertaking	Nominal Value	Share Class Note
Philippines – 7th Floor, Bonifacio Stopover Corporate Center, 31st Street corner 2nd Avenue, Bonifacio Global City, Taguig City		
Unilever Global Services, Inc.	PHP10.00	7
Unilever Philippines, Inc.	PHP50.00	7
Philippines – 11th Avenue, Corner 39th Street, Bonifacio Triangle, Bonifacio Global City, Taguig City, Manila		
Universal Philippines Body Care, Inc.	PHP100.00	7
Philippines – Manggahan Light Industrial Park, A. Rodriguez Avenue, Bo. Manggahan, Pasig City		
Unilever RFM Ice Cream, Inc. (50)	PHP1.00	29
	PHP1.00	103
Philippines – Four/Neo, 12th Floor, Fourth Avenue, Bonifacio Global City, Barangay Fort Bonifacio, Taguig 1634, Metro Manila		
Gronext Technologies Phils., Inc.	PHP1.00	7
Poland – Jerozolimskie 134, 02-305, Warszawa		
Unilever Polska Sp. z o.o.	PLN50.00	1
Unilever Poland Services Sp. z o.o.	PLN50.00	1
Unilever Polska S.A.	PLN10.00	1
Puerto Rico – Professional Services Park 997, San Roberto St., Suite 7, San Juan		
Unilever de Puerto Rico, Inc.°	USD100.00	1
Qatar – Almana & Partners WLL Building, Area No. 43, Al Mamoura, PO Box 49		
Unilever Qatar LLC	QAR1,000.00	1
Romania – Ploiesti, 291 Republicii Avenue, Prahova County		
Unilever Romania S.A. (99.93)	ROL0.10	1
Unilever South Central Europe S.A.	ROL260.50	1
Romania – 121 Cernăuți Street, Suceava 720089		
Betty Ice SRL	RON10.00	1
Romania – Bvd. Republicii 291, Camera 15, Corp C6		
Betty Ice Distributie SRL	RON10.00	1
Romania – București, Sector 2, Barbu Vacarescu 301-311, Cladirea AFI Lakeview, Biroul , E-8-A11		
Good People SA (75) (in liquidation)	RON10.00	1
Saudi Arabia – PO Box 5694, Jeddah 21432		
Binzagr Unilever Limited ^x (49)	SAR1,000.00	1
Scotland – c/o Brodies LLP, Capital Square, 58 Morrison Street, Edinburgh EH3 8BP		
Twenty Nine Capital Partners (SLP) Limited Partnership ^{oo}		4
Unilever Ventures (SLP) General Partner Limited	GBP1.00	1
Unilever Ventures III (SLP) Limited Partnership ^{oo} (14.098)		4
Twenty Nine Capital Partners (SLP) V Limited Partnership ^{oo}		4
Serbia – Belgrade, Serbia, Omladinskih brigada 90b – Novi Beograd		
Unilever Beograd d.o.o.		13
Singapore – 18 Nepal Park, 139407		
Unilever Asia Private Limited	SGD1.00	1
Unilever Singapore Pte. Limited	No Par Value	1
UPD Singapore Pte. Ltd.	SGD1.00	1
Gronext Technologies Pte. Ltd.	No Par Value	1
Singapore – 1 Maritime Square, #09-34/35, Harbourfront Centre, 099253		
Paula's Choice Singapore, SEA Pte. Ltd.	SGD1.00	1
Slovakia – Karadzicova 10, 821 08 Bratislava		
Unilever Slovensko, spol. s. r.o.	EUR1.00	1
South Africa – 15 Nollsworth Crescent, Nollsworth Park, La Lucia Ridge Office Estate, La Lucia, 4051		
Unilever Market Development (Pty) Limited	ZAR1.00	1
Unilever South Africa (Pty) Limited	ZAR2.00	1
Unilever South Africa Holdings (Pty) Limited	ZAR1.00	1
	ZAR1.00	2
	ZAR1.00	3
Aconcagua 14 Investments (RF) (Pty) Limited	ZAR1.00	1
South Africa – Oakhurst Office Park, 11-13 St Andrews Road, Parktown, Johannesburg 2193		
UPD South Africa (Pty) Limited (60)	No Par Value	1
Spain – C/ Tecnología 19, 08840 Viladecans		

Name of Undertaking	Nominal Value	Share Class Note
Unilever España S.A.	EUR48.00	1
Spain – C/ Felipe del Río, 14 – 48940 Leioa		
Unilever Foods Industrial España, S.L.U.	EUR600.00	1
Sri Lanka – 258 M Vincent Perera Mawatha, Colombo 14		
Unilever Merchandising Private Limited	LKR100.00	1
Ceytea (Private) Limited	LKR10.00	1
Lever Brothers (Exports and Marketing) (Private) Limited°	LKR2.00	1
Premium Exports Ceylon (Private) Limited	LKR10.00	1
Unilever Ceylon Services (Private) Limited	LKR10.00	1
Unilever Lanka Consumer Limited	LKR10.00	1
Unilever Sri Lanka Limited°	LKR10.00	1
Sudan – Property No. 125, Block 2, Industrial Area, Kafori District, Bahri, Kafori		
Unilever Sudanese Investment Company	SDG10,000.00	1
Sweden – Box 1056, Svetsarvägen 15, 171 22, Solna, Stockholm		
Alberto Culver AB	SEK100.00	1
Unilever Holding AB	SEK100.00	1
Unilever Produktion AB	SEK50.00	1
Unilever Sverige AB	SEK100.00	1
The Magnum Ice Cream Company Sweden AB	SEK1.00	1
Sweden – Karlavagen 104, 115 26 Stockholm		
Blueair AB	SEK100.00	2
Switzerland – Bahnhofstrasse 19, CH 8240 Thayngen		
Knorr-Nährmittel Aktiengesellschaft	CHF1,000.00	1
Unilever Schweiz GmbH	CHF100,000.00	1
Switzerland – Spitalstrasse 5, 8200 Schaffhausen		
Helmsman Capital AG	CHF1,000.00	1
Unilever ASCC AG	USD1,190.3345	1
Unilever Finance International AG	EUR1,077.4701	1
Unilever Business and Marketing Support AG	CHF1,000.00	1
Unilever Overseas Holdings AG	EUR1,077.4701	1
Unilever Schaffhausen Service AG	CHF1,000.00	1
Unilever Swiss Holdings AG	CHF1,000.00	1
Unilever Supply Chain Company AG	CHF1,000.00	1
Switzerland – Hinterbergstr. 30, CH-6312 Steinhausen		
Oswald Nahrungsmittel GmbH	CHF800,000.00	1
Taiwan – 15F, No. 39, Sec. 2, Dunhua S. Road, Da'an District, Taipei City		
Unilever Taiwan Limited (99.92)	TWD10.00	1
Taiwan – RM 1, 8 F, No. 186, Sec. 1, Zhangmei Rd, Changhua City, Changhua County 50062, Taiwan (R.O.C.)		
Paula's Choice Taiwan Co., Limited	TWD27.00	1
Tanzania – Plot No. 4A, Nyerere Road, Dar Es Salaam, PO Box 40383		
Unilever Tanzania Limited	TZS20.00	1
Thailand – 161 Rama 9 Road, Huay Kwang Sub-District, Huay Kwang District, Bangkok 10310		
Unilever Thai Holdings Limited	THB100.00	1
Unilever Thai Trading Limited	THB100.00	1
Thailand – 989 Siam Piwat Tower, Level 12A, Area No. B1-B2, Office No. 1225, Rama 1 Road, Pathum Wan Sub-District, Pathum Wan District, Bangkok		
UPD (Thailand) Limited	THB100.00	1
Thailand – 21/39 Soi Ladpraw 15, Chom Phon, Chatuchak, Bangkok, 10900		
Gronext Technologies (Thailand) Limited	THB100.00	1
Trinidad & Tobago – Albion Plaza, 3rd Floor, 22-24 Victoria Avenue, Port of Spain		
Unilever Caribbean Limited (50.01)	TTD1.00	1
Tunisia – Z.I. Voie Z4-2014, Mégrine Erriadh – Tunis		
Unilever Tunisia S.A. (99.78)	TND6.00	1
Unilever Maghreb Export S.A. (99.76)	TND5.00	1
Tunisia – Z.I. Voie Z4, Megrine Riadh, Tunis, 2014		
UTIC Distribution S.A. (99.78)	TND10.00	1
Turkey – İnkılap Mahallesi, Dr. Adnan Büyükdeniz Cad, No: 13, Ümraniye İstanbul		
Unilever Gıda Sanayi ve Ticaret AŞ° (99.98)	TRY0.01	1
Unilever Sanayi Ve Ticaret Türk AŞ° (99.98)	TRY0.01	1

GROUP COMPANIES

Name of Undertaking	Nominal Value	Share Class Note
Besan Besin Sanayi ve Ticaret AŞ (99.99)	TRY0.01	1
Unilever Hizli Tuketim Urunleri Satis Pazarlama ve Ticaret Anonim Sirketi (99.99)	TRY1.00	1
Uganda – DFCU Towers, 5th Floor, Plot 26 Kyadondo Road, Industrial Area, PO Box 3515, Kampala		
Unilever Uganda Limited	UGX20.00	1
Ukraine – 03150, Velyka Vasylykivska 139		
Unilever Ukraine LLC	UAH1.00	1
United Arab Emirates – PO Box 17053, Jebel Ali, Dubai		
Severn Gulf FZCO ^x (50)	AED100,000.00	1
Unilever Gulf FZE	AED1,000,000.00	1
United Arab Emirates – Office No. 901, owned by Easa Saleh AlGurg LLC, Deira, Riqqa AlBateen		
Unilever Binzagr Gulf General Trading LLC ^x (50)	AED1,000.00	1
Unilever General Trading LLC	AED1,000.00	1
United Arab Emirates – Warehouse No. 1.2, Dubai Industrial Park – Seeh Shwaib 2		
Unilever Home & Personal Care Products Manufacturing LLC ^x (49)	AED1,000.00	1
United States – 700 Sylvan Avenue, Englewood Cliffs, New Jersey 07632-3201		
Alberto-Culver Company	No Par Value	1
Alberto-Culver International, Inc.	USD1.00	1
Alberto-Culver USA, Inc.	No Par Value	1
BC Cadence Holdings, Inc.	USD0.01	7
Ben & Jerry's Gift Card, LLC		13
Ben & Jerry's Franchising, Inc.	USD1.00	7
Ben & Jerry's Homemade, Inc.	USD1.00	7
Conopco, Inc.	USD1.00	7
Kate Somerville Holdings, LLC		13
Kate Somerville Skincare LLC		13
Kensington & Sons, LLC	No Par Value	13
Living Proof, Inc.	USD0.01	7
Pantresse, Inc.	USD120.00	7
REN USA Inc.	No Par Value	7
Skin Health Experts, LLC		13
St. Ives Laboratories, Inc.	USD0.01	1
The Laundress, LLC		13
Unilever Bestfoods (Holdings) LLC		13
Unilever Capital Corporation	USD1.00	1
Unilever North America Supply Chain Company, LLC		13
Unilever United States, Inc.	USD0.3333	7
	USD73.50	22
Unilever Ventures Advisory LLC		13
US Health & Wellbeing LLC	No Par Value	13
Yasso, Inc.	USD0.01	7
Yasso Holdings, Inc.	USD0.01	7
United States – 1535 Beachey Pl Carson, CA 90746		
Dermalogica, LLC		13
United States – 2121 Park Place, First Floor El Segundo, CA 90245		
Murad LLC		13
United States – 125 S Clark, Suite 2000, Chicago, IL 60603		
Blueair Inc.	No Par Value	1
United States – 2816 S. Kilbourne Avenue, Chicago, IL 60624		
Unilever Illinois Manufacturing, LLC		13
United States – 2900 W. Truman Boulevard, Jefferson City, MO 65109		
Unilever Manufacturing (US), Inc.	No Par Value	7
United States – 40 Merritt Boulevard, Trumbull, CT 06611		
Unilever Trumbull Holdings, Inc.	USD1.00	7
Unilever Trumbull Research Services, Inc.	USD1.00	1
	USD1.00	34
United States – 60 Lake Street, Suite 3N, Burlington, VT 05401		
Seventh Generation, Inc.	USD0.001	7
United States – 605 5th Ave S, Ste 800, Seattle, WA 98104-388		

Name of Undertaking	Nominal Value	Share Class Note
Paula's Choice, Inc.	USD0.001	7
	USD0.001	22
United States – 705 5th Avenue South, Suite 200, Seattle, WA 98104		
Paula's Choice, LLC		13
United States – c/o The Corporation Trust Company, Corporation Trust Center, 1209 Orange Street, Wilmington, Delaware, 19801, New Castle County		
Cocotier, Inc.	USD0.001	7
Nature Delivered Inc.	USD0.01	7
Nirvana Holdco LLC (80)		7
Nirvana Intermediate LLC (80)		7
Nutraceutical Wellness, Inc. (80)	USD0.001	7
The Uncovery, LLC		13
Aquis, LLC		13
Heat Enterprise Holdings Inc	USD0.00001	23
K18, Inc.	USD0.00001	23
Biomimetek, Inc.	USD0.00001	23
United States – 1501 Lincoln Blvd, #1064 Venice, CA 90291		
Kingdom Animalia, LLC		13
United States – 11 Ranick Drive South, Amityville, NY 11701		
Sundial Brands, LLC		13
Madam C.J. Walker Enterprises, LLC		13
Nyakio, LLC		13
United States – 415 Jackson Street, Floor 2, San Francisco, CA 94111		
Olly Public Benefit Corporation	USD0.00001	7
United States – 32 West Loockerman Street, Dover, DE 19801		
Tatcha, LLC		13
United States – 2121 Park Place, 1st Floor, El Segundo, CA 90245		
The LIV Group, Inc.	USD0.01	7
United States – 4056 Del Rey Avenue, Marina Del Rey, CA 90292		
SmartyPants, Inc.	No Par Value	7
United States – 1169 Gorgas Avenue, Suite A, San Francisco, CA 94129		
Welly Health PBC (51)	USD0.00001	7
	USD0.00001	22
United States – 1675 South Street, Suite B, City of Dover, DE 19901		
Onnit Labs, Inc.	USD0.01	7
United States – 8 The Green STE R, City of Dover, Kent County, Delaware, 19901		
Brand Evangelists for Beauty Inc. ^A (68.03)	USD0.01	23
Uruguay – Complejo World Trade Center de Montevideo, Torre IV, Calle Luis Bonavita Nro. 1266, Piso 31, Oficina 3101, Montevideo, CP 11.300		
Unilever Uruguay SCC S.A.	UYU1.00	1
Uruguay – Edificio World Trade Center Free Zone Torre II, Piso 11, Unidad 1133, Dr. Luis Bonavita 1294, Montevideo, C.P. 11.300		
Unilever America Latina S.A.	UYU1.00	1
Venezuela – Torre BOD, Piso 15, La Castellana, Caracas, Bolivarian Republic of Venezuela		
Unilever Andina Venezuela S.A.	VES0.000001	1
Vietnam – Lot A2-3, Tay Bac Cu Chi Industry Zone, Tan An Hoi Ward, Cu Chi District, Ho Chi Minh City		
	VND863,104,820,000.00	13
Unilever Vietnam International Company Limited		
Vietnam – No. 156, Nguyen Luong Bang Street, Tan Phu Ward, District 7, Ho Chi Minh City		
Unicorn Market Place Vietnam Company Limited (in liquidation)	VND207,819,496,311	13
Vietnam – 3rd Floor, The Sun Building, No. 3 Me Tri Street, Me Tri Ward, Nam Tu Liem District, Hanoi		
Paula's Choice Vietnam Company Limited	VND 6,879,000,000	13
Zambia – Stand 2375, Corner Addis Ababa Drive & Great East Road, Show Grounds, Lusaka		
Unilever South East Africa Zambia Limited	ZMK2.00	34
	ZMK2.00	1
Zambia – Stand No. 3027, Nakambala Road Industrial Site, PO Box 71570, Ndola		
Chesebrough-Ponds (Private) Limited		1
Zimbabwe – 2 Stirling Road, Workingtong, Harare		
Unilever – Zimbabwe (Pvt) Limited ^A	ZWD0.002	1

GROUP COMPANIES

Name of Undertaking	Nominal Value	Share Class Note
SUBSIDIARY UNDERTAKINGS NOT INCLUDED IN THE CONSOLIDATION		
Brazil – Av Das Nacoes Unidas, 14261 4° Andar Ala B, Vila Gertrudes, Cep 04792-000, Sao Paulo		
Unileverprev Sociedade De Previdencia Privada	No Par Value	13
Canada – 66 Wellington Street West, Suite 5300, Td Bank Tower, Toronto, Ontario, M5K1E6		
Magnum ICC CA Ltd	CAD1.00	7
England and Wales – Unilever House, 100 Victoria Embankment, London EC4Y 0DY		
Unilever Fragrance Limited	GBP1.00	1
England and Wales – 1 More London Place, London SE1 2AF		
Unidis Twenty Six Limited (in liquidation)	GBP1.00	1
Unidis Sixty Four Limited (in liquidation)	GBP1.00	1
England and Wales – Port Sunlight, Wirral, Merseyside CH62 4ZD		
The Magnum Ice Cream Company UK Trading Limited	GBP1.00	1
The Magnum Ice Cream Company Manufacturing UK Limited	GBP1.00	1
The Magnum Ice Cream Company R&D United Kingdom Limited	GBP1.00	1
The Magnum Ice Cream Company Limited	GBP1.00	1
Germany – Rotebühlplatz 21, 70178 Stuttgart		
TIGI Haircare GmbH	EUR25,600.00	1
Germany – Wiesenstraße 21. 40549 Düsseldorf		
Living Proof GmbH	EUR1.00	1
Ghana – Plot No. Ind/A/3A-4, Heavy Industrial Area, Tema, PO Box 721, Tema		
Unilever Oleo Ghana Limited	GHC2.250	1
India – Unilever House, B. D. Sawant Marg, Chakala, Andheri (E), Mumbai 400 099		
Hindustan Unilever Foundation (61.90)	INR10.00	1
Indonesia – Grha Unilever, Green Office Park Kav 3, Jalan BSD Boulevard Barat, BSD City, Tangerang, 15345		
PT The Magnum Ice Cream Indonesia	IDR10,000,000.00	1
Kenya – Commercial Street, PO Box 40592-00100, Nairobi		
Union East African Trust Limited	KES20.00	1
Myanmar – No. 40-41, Min Thate Hti Kyaw Swar Street, 35 Ward, Shwe Pyi Thar Industrial Zone (2), Shwe Pyi Thar Township, Yangon Region		
Lever Brothers (Burma) Limited	MMK500,000.00	1
Netherlands – Weena 455, 3013 AL Rotterdam		
The Magnum Ice Cream Company HoldCo 1 Netherlands B.V.	EUR1.00	1
The Magnum Ice Cream Company HoldCo 2 Netherlands B.V.	EUR1.00	1
Pakistan – Avari Plaza, Fatima Jinnah Road, Karachi, 75530		
The Magnum Ice Cream Company Pakistan Limited	PKR10.00	1
Sri Lanka – 258 M Vincent Perera Mawatha, Colombo 14		
Maddema Trading Company (Private) Limited (in liquidation)	LKR10.00	1
R.O. Mennell & Co. (Ceylon) (Private) Limited (in liquidation)	LKR10.00	1
Switzerland – Bahnhofstrasse 19, 8240 Thayngen		
The Magnum Ice Cream Company Switzerland AG	CHF100,000.00	1
Thailand – No. 161 Rama 9 Road, Huai Khwang Sub-District, Huai Khwang District, Bangkok		
The Magnum Ice Cream (Thailand) Company Limited	THB100,000.00	1
United States – 700 Sylvan Avenue, Englewood Cliffs, New Jersey 07632-3201		
Unilever AC Canada Holding, Inc.	USD10.00	1
Unilever United States Foundation, Inc.		13
United States – 1209 Orange Street, Wilmington, Delaware 19801		
Magnum ICC US, LLC		13
Magnum ICC US Holdco, LLC		13
Magnum ICC US SpinCo, LLC		13
ASSOCIATED UNDERTAKINGS		
Australia – Level 1, 569 Church Street, Richmond, VIC, 3121		
SNDR PTY LTD ^{ΔΔ} (72.98)	No Par Value	58
Australia – Floor 1, 101 Moray Street, South Melbourne, 3205		

Name of Undertaking	Nominal Value	Share Class Note
Brazil – Avenida Engenheiro Luiz Carlos Berrini, 105, 16th floor, Ed. Berrini One, Cidade das Monções, São Paulo, SP, Brazil, ZIP Code: 04571-010		
Straand Pty Ltd ^{ΔΔ} (100)	No Par Value	107
(12.05)	No Par Value	109
Bahrain – Shop 61, Building 866, Road 3618, Block 436 Alseef Manama		
Unilever Bahrain Co. W.L.L. (49)	BHD50.00	1
Canada – Suite 300-171 West Esplanade, North Vancouver, British Columbia Canada V7M 3K9		
Gallo Brasil Distribuição e comércio Limitada (55)	BRL1.00	7
Canada – 229 Amesbury Gate, Bedford, Nova Scotia, B4B 0R8		
A&W Root Beer Beverages Canada Inc.Δ (40)	No Par Value	38
Canada – 1400-160 Bloor Street East, Toronto, ON M4W 3R2		
The 7 Virtues Beauty Inc. ^{ΔΔ} (64.29)	No Par Value	58
(11.79)	No Par Value	119
Canada – 1400-160 Bloor Street East, Toronto, ON M4W 3R2		
Food Service Direct Logistics Canada, Inc.Δ (60)	CAD1.00	7
Cyprus – 2 Marcou Dracou Street, Engomi Industrial Estate, 2409 Nicosia		
Unilever PMT Limited ^Δ (49)	EUR1.71	2
	EUR1.71	3
England and Wales – 100 Victoria Embankment, Blackfriars, London EC4Y 0DY		
Uflexreward Holdings Limited ^Δ (99.64)	GBP0.001	35
	GBP0.001	21
	GBP0.001	120
Uflexreward Limited ^Δ (99.64)	GBP0.001	1
England and Wales – Unit 1.8 & 1.9, The Shepherds Building, Charecroft Way, London W14 0EE		
SCA Investments Holdings Limited ^{ΔΔ} (15.61)	GBP0.001	40
(25.19)	GBP0.001	41
(3.63)	GBP0.001	42
(5.31)	GBP0.001	112
England and Wales – 2nd Floor, 5 Jubilee Place, Chelsea, London SW3 3TD		
Trinny London Limited ^{ΔΔ} (54.88)	GBP0.01	58
(32.32)	GBP0.01	71
England and Wales – 126b Olympic Avenue, Milton, Abingdon, OX14 4SA		
P2i Limited ^{ΔΔ} (12.89)	GBP0.000001	1
(5.44)	GBP0.000001	44
(5.44)	GBP0.000001	46
(4.20)	GBP0.000001	52
(4.20)	GBP0.000001	50
(2.44)	GBP0.000001	102
(50)	GBP1.0000	80
England and Wales – Odeon House, 146 College Road, Harrow, HA1 1BH		
Clean Beauty Co Ltd ^{ΔΔ} (69.76)	GBP0.0001	97
(26.52)	GBP0.0001	58
(13.21)	GBP0.0001	87
England and Wales – 2 Leman Street, London, England, E1W 9US		
Penhros Bio Limited ^Δ (32)	GBP1.00	1
England and Wales – 6 Snow Hill, London, EC1A 2AY		
VHSquared Limited ^Δ (in liquidation) (39.47)	GBP0.01	1
(1.79)	GBP0.01	57
(17.86)	GBP0.01	36
France – 13 Avenue Morane Saulnier, 78140 Velizy Villacoublay		
Pegase S.A.S. (25)	EUR5,000.00	1
France – 7 rue Armand Peugeot, 92500 Rueil-Malmaison		
Relais D'or Centrale S.A.S. (49.99)	No Par Value	1
Germany – Beerbachstraße 19, 91183 Abenberg		
Hans Henglein & Sohn GmbH ^Δ (50)	EUR100,000.00	1
Henglein & Co. Handels-und Beteiligungs GmbH & Co. KG ^Δ (50)		4
Henglein Geschäftsführungsgesellschaft mit beschränkter Haftung ^Δ (50)	DEM50,000.00	1
Nürnberger Klobteig NK GmbH & Co. KG ^Δ (50)		4

GROUP COMPANIES

Name of Undertaking	Nominal Value	Share Class Note
Henglein NRW GmbH ^o (50)	DEM250,000.00	1
Germany – Lauchaer Straße 1, 06647 An der Poststraße OT Klosterhaeseler		
Henglein GmbH & Co. KG ^o (50)	DEM50,000.00	1
Germany – Neue Burg 1, 20457 Hamburg		
Dollar Shave Club GmbH (in liquidation) (35)	EUR25,000.00	1
India – 1st & 2nd Floor, Kagalwala House, Plot No. 175, CST Road, Kalina, Bandra Kurla, Santacruz East Mumbai, Mumbai 400098		
Peel-Works Private Limited ^{ΔΔ} (48.15)	INR30.00	63
(16.66)	INR30.00	70
(14.65)	INR30.00	32
India – 1st Floor Lodha, i-Think Techno Campus, A Wing, Chirak Nagar, Thane MH 400607		
Pureplay Skin Sciences (India) Private Limited ^{ΔΔ} (0.1)	INR10.00	75
(100)	INR100.00	73
(100)	INR100.00	64
(6.54)	INR100.00	65
(8.75)	INR100.00	106
India – Plot No. D 5, Road No. 20, Marol MIDC, Andheri East, Mumbai 400093		
Scentials Beautycare & Wellness Ltd ^{ΔΔ} (63.43)	INR10.00	73
(0.10)	INR10.00	75
India – 15 Ambika Nagar, Sector 4, Hiran Magri, Udaipur, Rajasthan 313002		
Derma Goodness Private Limited ^{ΔΔ} (0.2)	INR10.00	75
(97.93)	INR100.00	110
India – Z-44, Panchasayar, P-210-4-1, Panchasayar, Kolkata, WB 700094		
Wellness Ville Private Limited ^{ΔΔ} (0.10)	INR10.00	75
(92.11)	INR10.00	118
India – 28 B.T. Road, Cossipore Chiria, More Kolkata, WB 700002		
Rabiko Lifestyle Private Limited ^{ΔΔ} (0.02)	INR10.00	75
(100.00)	INR10.00	114
India – A-2004, Floor-20, Plot-141, Phoenix Tower-A, S.B. Marg, Delisle Road, Lower Parel West, Mumbai 400013		
Nutritionalab Private Limited (13.31)	INR10.00	1
India – Ground Floor, Plot No. 57, Industrial Area Phase I, Chandigarh 160002		
Zywie Ventures Private Limited (33.02)	INR10.00	1
India – 109, Floor 1, Plot 16, Vithaldas Chamber, Mumbai Samachar Marg Bombay Stock Exchange, Fort, Mumbai, Maharashtra- 400001		
ClayCo Cosmetics Private Limited ^{ΔΔ} (100)	INR10.00	114
(0.1)	INR10.00	75
India – B/902, Anmol Tower, Off S.V. Rd, Goregaon West, Mumbai, Maharashtra, 400104		
Poptech Growth Private Limited ^{ΔΔ} (0.01)		75
(37.50)		127
Indonesia – Jalan Srengseng Raya Nomor 55A, Rukun Tetangga 001, Rukun Warga 002, Kelurahan Srengseng, Kecamatan Kembangan, Jakarta Barat 11630		
PT Anugrah Mutu Bersama ^o (40)	IDR1,000,000.00	1
Iran – Second Floor, No. 23, Corner of 33rd Street, Zagros Street, Argentina Square, Tehran		
Unilever-Golestan Foods (Private Joint Stock Company)(51)	IRR1,000,000.00	1
Ireland – 70 Sir John Rogerson's Quay, Dublin 2		
Pepsi Lipton International Limited ^Δ	EUR1.00	53
	EUR1.00	54
	EUR1.00	79
	EUR1.00	121
	EUR1.00	122
	EUR1.00	123
	EUR1.00	124
Israel – Kochav Yokneam Building, 4th Floor, PO Box 14, Yokneam Illit 20692		
IB Ventures Limited ^Δ (99.74)	ILS1.00	14
Italy – Via Quercete, n.a. 81016, San Potito Sannitico (CE)		
P2P S.r.l (50)	EUR1.00	1
Luxembourg – 5 Heienhaff, L-1736 Senningerberg		

Name of Undertaking	Nominal Value	Share Class Note
Helping Group Holding S.à r.l. ^{ΔΔ} (34.06)	EUR1.00	60
(1.37)	EUR1.00	33
(6.13)	EUR1.00	125
Mauritius – c/o Apex Fund Services (Mauritius) Ltd, 4th Floor, 19 Bank Street, Cyber City, Ebene 72201		
Capvent Asia Consumer Fund Limited ^Δ (40.41) (in liquidation)	USD0.01	78
Netherlands – 1016CG Amsterdam, Heregracht 346 A		
Inde Wild B.V. ^{ΔΔ} (61.77)	EUR0.01	111
Oman – PO Box 1711, Ruwi, Postal Code 112		
Towell Unilever LLC (49)	OMR1.00	1
Philippines – 11th Avenue Corner, 38th Street, Bonifacio Triangle, Bonifacio Global City, Taguig City, Metro Manila		
Sto Tomas Paco Land Corp ^{ΔΔ} (40)	PHP1.00	7
(40)	PHP10.00	46
(40)	PHP20.00	44
Cavite Horizons Land, Inc. ^o (35.10)	PHP1.00	7
	PHP10,000.00	46
Philippines – Manggahan Light Industrial Compound, A. Rodriguez Avenue, Bo. Manggahan, Pasig City		
WS Holdings Inc. ^{ΔΔ}	PHP1.00	29
	PHP1.00	103
Selecta Walls Land Corp ^{ΔΔ}	PHP10.00	29
	PHP10.00	103
Portugal – Largo Monterroio Mascarenhas, 1,1099–081 Lisboa		
Fima Ola – Produtos Alimentares, S.A. (55)	EUR4,125,000.00	1
Gallo Worldwide, Limitada (55)	EUR550,000.00	5
Grop – Gelado Retail Operation Portugal, Unipessoal, Limitada (55)	EUR50,000.00	1
Transportadora Central do Infante, Limitada (54)	EUR27,000.00	5
Unilever Fima, Limitada (55)	EUR14,462,336.00	5
Victor Guedes – Industria e Comercio, S.A. (55)	EUR275,000.00	1
Fima Dressings Unipessoal, Lda (55)	EUR50,000.00	1
Saudi Arabia – PO Box 22800, Jeddah 21416		
Binzagr Unilever Distribution Company Limited (49)	SAR1,000.00	1
Singapore – 3 Phillip Street, #14-05 Royal Group Building, 048693		
YOU Private Limited ^{ΔΔ} (33.33)		76
(33.56)		45
Singapore – 20A Tanjong Pagar Road, 088443		
ESQA Corp Pte Ltd ^{ΔΔ} (60)		73
(100)		76
Sweden – Sturegatan 38, Stockholm, 11436		
SachaJuan Haircare AB ^{ΔΔ} (69.5)	SEK1.00	9
United Arab Emirates – PO Box 49, Dubai		
Al Gurg Unilever LLC (49)	AED1,000.00	1
United Arab Emirates – PO Box 49, Abu Dhabi		
Thani Murshid Unilever LLC (49)	AED1,000.00	1
United States – c/o Resident Agents Inc. 8 The Green, STE R, Dover, Kent, Delaware, 19901		
Discuss IO Inc. ^o (7.77)	USD0.0001	7
(16.78)	USD0.0001	111
(50.53)	USD0.0001	58
United States – 700 Sylvan Avenue, Englewood Cliffs, New Jersey 07632-3201		
Pepsi Lipton Tea Partnership (50)		4
Food Service Direct Logistics, LLC (40)		13
(17.83)	USD0.0001	55
(17.83)	USD0.0001	58
United States – c/o The Company Corporation, 251 Little Falls Drive, Wilmington, DE, New Castle 19808		
Equilibria, Inc. ^{ΔΔ} (20.00)	USD0.00001	98
FabFitFun Inc. ^{ΔΔ} (68.18)	USD0.001	6
(7.48)	USD0.001	100
Outliers, Inc. ^{ΔΔ} (58.77)	USD0.00001	62

GROUP COMPANIES

Name of Undertaking	Nominal Value	Share Class Note
(31.35)	USD0.00001	113
Perelel, Inc. ^{ΔΔ} (64.71)	USD0.00001	97
(68.42)	USD0.00001	58
True Botanicals, Inc. ^{ΔΔ} (51.23)	USD0.0001	62
Hung Vanngo Beauty, Inc. ^{ΔΔ} (24.95)	USD0.00001	59
United States – c/o Cogency Global Inc, 850 New Burton Road, in the City of Dover, County of Kent, Delaware		
Volition Beauty Inc. ^{ΔΔ} (66.44)	USD0.0001	58
United States – c/o The Corporation Trust Company, Trust Center, 1209 Orange Street, Wilmington, Delaware, 19801, New Castle County		
Koco Life LLC ^{ΔΔ} (26.19)		104
(41.15)		105
New Voices Fund LP ^Δ (32.90)		4
Oak Essentials Holdco, Inc. ^{ΔΔ} (37.5)	USD0.0001	58
Lemme, Inc. ^{ΔΔ} (24.95)	USD0.0001	62
United States – c/o A Registered Agent, Inc, 8 The Green, Ste A, Dover, Kent, DE, 19901		
Clean Beauty for All, Inc. ^{ΔΔ} (21.73)	USD0.0001	62
(41.99)	USD0.0001	95
(62.35)	USD0.0001	51
(67.85)	USD0.0001	96
OneSkin, Inc. ^{ΔΔ} (28.57)	USD0.00001	58
(4.69)	USD0.00001	7
United States – 11150 Santa Monica Boulevard, Suite 400, Los Angeles, CA 90025		
Gateway Personal Care Parent, LLC	USD1.00	6
United States – National Registered Agents Inc., 1209 Orange Street, Wilmington, New Castle, Delaware 19801		
Mealogic, Inc. ^{ΔΔ} (37.5)	USD0.00001	58
United States – 131 Continental Drive Suite 305, Newark, Newcastle, DE, 19713		
Create Wellness, Inc. ^{ΔΔ} (90)	USD0.00001	62
United States – Northwest Registered Agent Service, Inc., 8 The Green, St, Dover, Kent, DE, 19901		
Eetho Brands Inc. ^{ΔΔ} (24.95)	USD0.0001	58

GROUP COMPANIES

Notes:

1: Ordinary, 2: Ordinary-A, 3: Ordinary-B, 4: Partnership, 5: Quotas, 6: Class-A Common, 7: Common, 8: Class A, 9: Class B, 10: Class C, 11: Class II Common, 12: Class III Common, 13: Membership Interest, 14: Preference, 15: Redeemable Preference, 16: Limited by Guarantee, 17: C Ordinary Shares, 18: Viscounty, 19: B3 Ordinary, 20: Series C-1 Pref, 21: Ordinary-C, 22: Preferred, 23: Common Stock, 24: Redeemable Preference Class B, 25: Special, 26: Cumulative Preference, 27: 5% Cumulative Preference, 28: Non-Voting Ordinary B, 29: Common B, 30: Management, 31: Dormant, 32: Series C1 Preference, 33: Series D-2, 34: Cumulative Redeemable Preference, 35: A-Ordinary, 36: Preferred Ordinary, 37: Com, 38: Class Common-B, 39: Series A Participating Preference, 40: H-Ordinary, 41: I-Ordinary, 42: J-Ordinary, 43: Series A Preferred Convertible, 44: A Preference, 45: Series B1 CCPS, 46: B Preference, 47: Series A-5, 48: Series C-2 Preferred, 49: A-4 Com, 50: D Preference, 51: Series A-3 Preferred, 52: C Preference, 53: E Ordinary, 54: G Preferred, 55: Series Seed, 56: Nominal, 57: Preferred A, 58: Series A Preferred, 59: Series Seed-2 Preferred, 60: Series C-2, 61: Series D, 62: Series A-1 Preferred, 63: Series B-2 Preference, 64: Pre Series B CCPS, 65: Series B CCPS, 66: Series C1 CPPS, 67: Series C2, 68: Office Holders, 69: Security, 70: Series B-3 Preference, 71: Series B Preferred, 72: Series Seed B CCPS, 73: Series A CCPS, 74: Series A2 CCPS, 75: Equity, 76: Series B CCPS, 77: Series B Preferred Convertible, 78: Class A Redeemable Non-Voting Ordinary, 79: B Ordinary, 80: N Ordinary, 81: A-1 Com, 82: A-2 Com, 83: A-3 Com, 84: Series A EIS, 85: Series A Convertible Preferred, 86: Series A2 Preferred, 87: Series B2 Preferred, 88: Series C Preferred, 89: Series A1 CCPS, 90: D1 Preferred, 91: Series E, 92: Series C-2 Pref, 93: Series B-1 Preferred, 94: Series B-2 Preferred, 95: Series A-2 Preferred, 96: Series A-4 Preferred, 97: Preferred Seed, 98: Seed-3 Preferred, 99: CCPS, 100: Series A Preferred Stock, 101: Ordinary Preferred, 102: E Preference, 103: Common A, 104: Series D-5 Preferred, 105: Series D-6 Preferred, 106: Series C CCPS, 107: Series Seed Convertible Preferred, 108: Series C-E Preferred, 109: Series Seed 2 Convertible Preferred Shares, 110: Seed CCPS, 111: Series Seed Preferred Shares, 112: M-Ordinary, 113: Series A-9 Preferred, 114: Series Seed CCPS, 115: Series A-1, 116: Pre-Series B CCCPS, 117: Series A CCCPS, 118: Series Seed A CCPS, 119: Series B Common Stock, 120: B1 Ordinary, 121: I Preferred, 122: K Preferred, 123: M Preferred, 124: O Preferred 125: Series F, 126: B4 Ordinary, 127: Pre-Series A CCPS, 128: Series B Convertible Preferred, 129: Series B2 Convertible Preferred.

◊ Indicates an undertaking directly held by PLC. All other undertakings are indirectly held. In the case of Hindustan Unilever Limited, 47.43% is directly held and the remainder of 14.47% is indirectly held. In the case of Unilever Kenya Limited, 11.30% is directly held and the remainder of 88.70% is indirectly held. In the case of Unilever Sri Lanka Limited, 18.32% is directly held and the remainder of 81.68% is indirectly held. In the case of Mixhold B.V., 27.71% is directly held and the remainder of 72.29% is indirectly held. In the cases of each of Unilever Gida Sanayi ve Ticaret A.Ş. and Unilever Sanayi ve Ticaret Turk A.Ş., a fractional amount is directly held and the remainder is indirectly held. In the case of Mixhold B.V., 55.37% of the ordinary-A shares are directly held, the remainder of 44.63% are indirectly held and the other share classes are indirectly held.

† Shares the undertaking holds in itself.

Δ Denotes an undertaking where other classes of shares are held by a third party.

X Binzagr Unilever Limited, Severn Gulf FZCO, Unilever Binzagr Gulf General Trading LLC, Unilever Home, Personal Care Products Manufacturing LLC and AlBahar United For Wholesale and Retail Trading Company LLC are subsidiary undertakings pursuant to Section 1162(2)(b) Companies Act 2006. The Unilever Group is entitled to 50% of the profits made by Binzagr Unilever Limited, Severn Gulf FZCO and Unilever Binzagr Gulf General Trading LLC. The Unilever Group is entitled to 80% of the profits made by Unilever Home and Personal Care Products Manufacturing LLC.

◊ Accounted for as non-current investments within non-current financial assets.

∞ Exemption pursuant to Regulation 7 of the Partnership (Accounts) Regulations 2008.

In addition, we have revenues either from our own operations or otherwise in the following locations: Afghanistan, Aland Islands, Albania, Americas, American Samoa, Andorra, Angola, Anguilla, Antigua and Barbuda, Armenia, Aruba, Azerbaijan, Bahamas, Barbados, Belize, Benin, Bermuda, Bhutan, Bonaire, Bosnia and Herzegovina, Botswana, British Indian Ocean Territory, British Virgin Islands, Brunei Darussalam, Burkina Faso, Burundi, Cameroon, Cape Verde, Cayman Islands, Central African Republic, Chad, Christmas Island, Cocos (Keeling) Islands, Comoros, Congo, Cook Islands, Curacao, Democratic Republic of Congo, Dominica, Equatorial Guinea, Eritrea, Eswatini (previously known as Swaziland), Falkland Islands (Malvinas), Faroe Islands, Federated States of Micronesia, Fiji, French Guiana, French Polynesia, French Southern Territories, Gabon, Gambia, Georgia, Gibraltar, Greenland, Grenada, Guadeloupe, Guam, Guernsey, Guinea, Guinea-Bissau, Guyana, Heard Island and McDonald Islands, Holy See (Vatican City State), Iceland, Iraq, Jamaica, Kiribati, Kosovo, Kyrgyzstan, Lebanon, Lesotho, Liberia, Libya, Liechtenstein, Luxembourg, Macao, Macedonia, Madagascar, Maldives, Mali, Malta, Marshall Islands, Martinique, Mauritania, Mauritius, Mayotte, Moldova, Republic Of, Monaco, Mongolia, Montenegro, Montserrat, Namibia, Nauru, New Caledonia, Niue, Norfolk Island, Northern Mariana Islands, Palau, Papua New Guinea, Pitcairn, Réunion, Saint Kitts and Nevis, Saint Lucia, Saint Martin (French part), Saint Pierre And Miquelon, Saint Vincent and the Grenadines, Samoa, San Marino, Senegal, Seychelles, Sierra Leone, Sint Maarten (Dutch part), Slovenia, Solomon Islands, Somalia, South Georgia and The South Sandwich Islands, South Sudan, Suriname, Svalbard and Jan Mayen, Tajikistan, Timor Leste, Togo, Tokelau, Tonga, Turkmenistan, Turks and Caicos Islands, Tuvalu, Uzbekistan, Vanuatu, Virgin Islands, U.S., Wallis and Futuna, Western Sahara and Yemen.

The Unilever Group has established branches in Azerbaijan, Burkina Faso, Côte d'Ivoire, Cuba, Jordan, Kazakhstan, Lebanon, Northern Ireland, Republic of Moldova, Turkey and the UK.