



ICE CREAM



Unilever

Ice Cream at a glance

€7.9bn

FY'23 Turnover

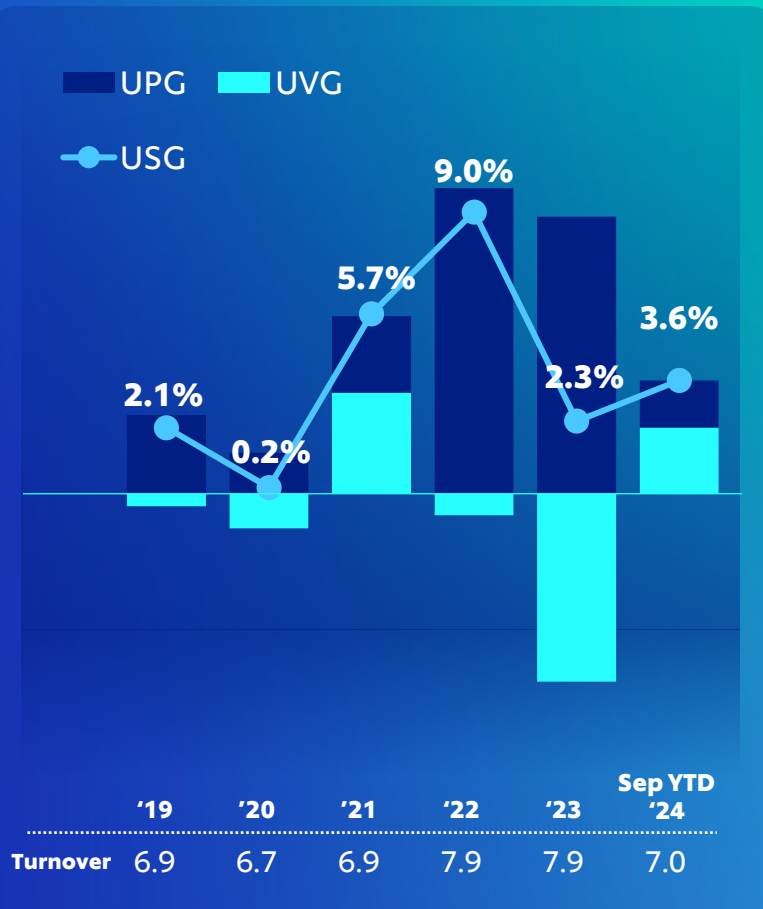
3.6% Sep YTD'24 USG

10.8%

FY'23 UOM

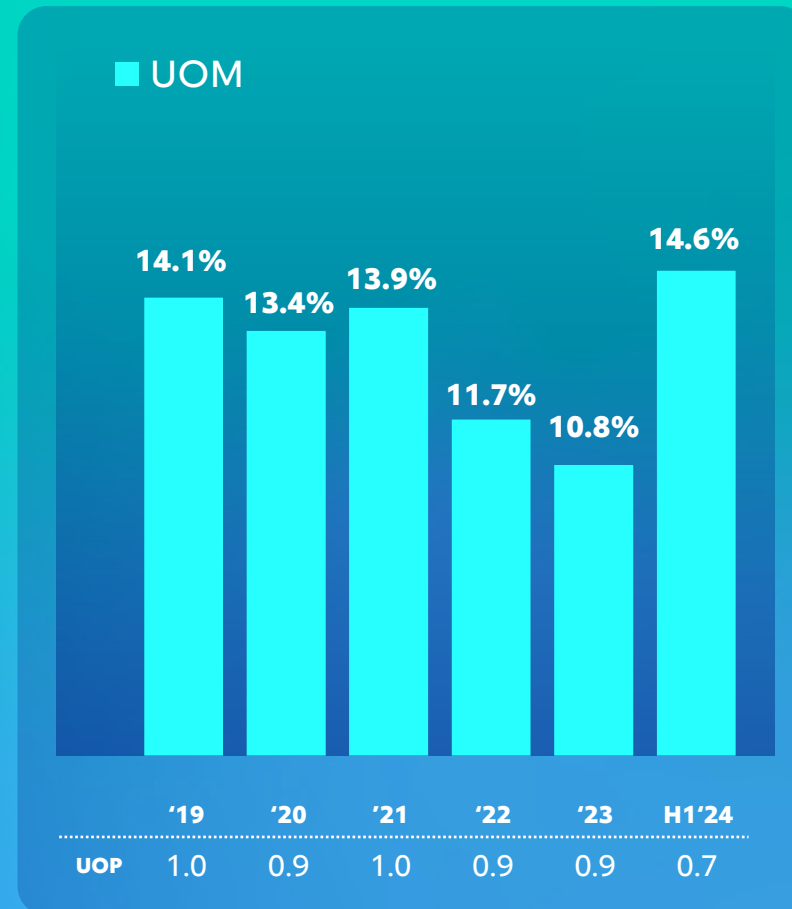
14.6% H1'24 UOM

Growth



	'19	'20	'21	'22	'23	Sep YTD '24
Turnover	6.9	6.7	6.9	7.9	7.9	7.0

Profitability



	'19	'20	'21	'22	'23	H1'24
UOP	1.0	0.9	1.0	0.9	0.9	0.7

Ice Cream overview

Verticals

Out of Home

In Home

#1 market position

#1 market position

Market size



■ In Home ■ Out of Home

Power Brands

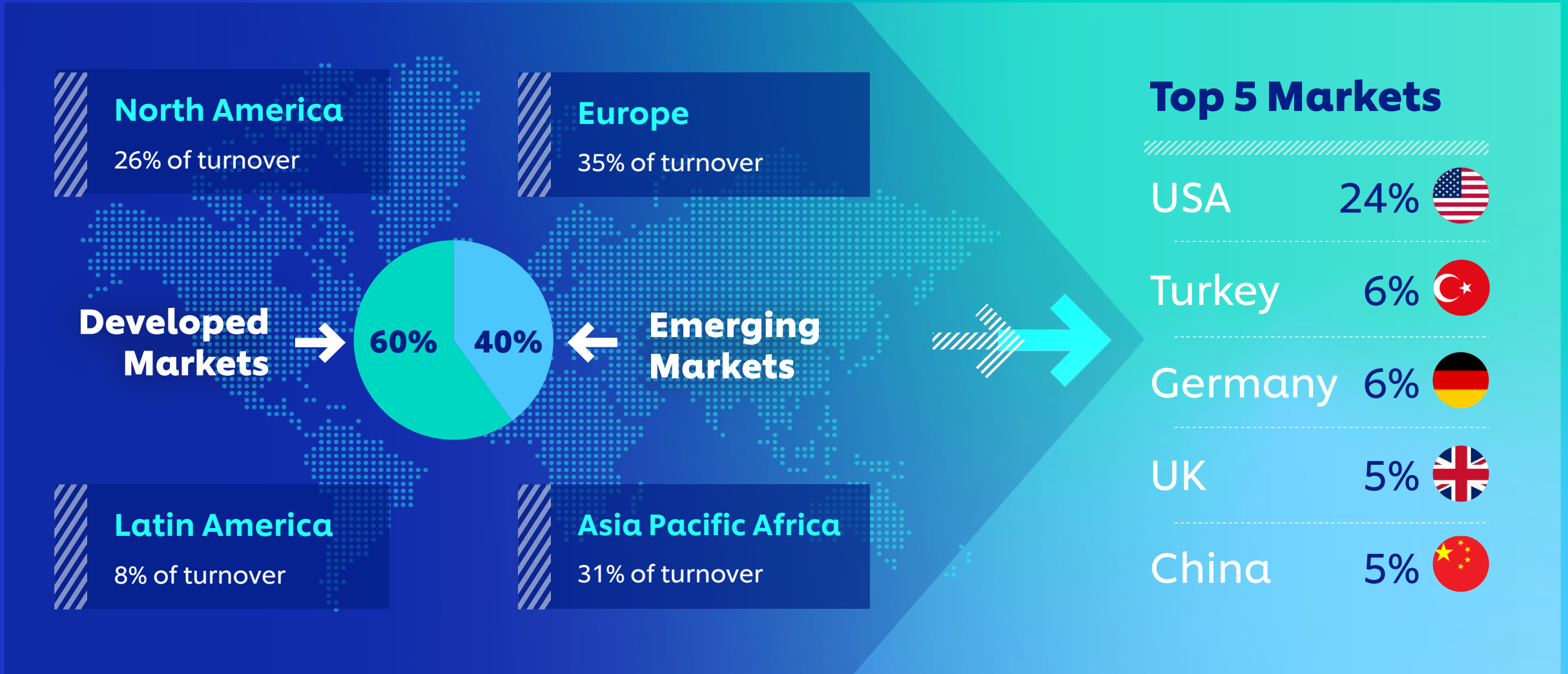


84%

of turnover from Power Brands



Key geographies and markets



Financials

	Turnover (€bn)	USG %	UVG %	UPG %	UOP (€bn)	UOM %
2019	6.9	2.1%	(0.4)%	2.5%	1.0	14.1%
2020	6.7	0.2%	(1.1)%	1.3%	0.9	13.4%
2021	6.9	5.7%	3.2%	2.4%	1.0	13.9%
2022	7.9	9.0%	(0.7)%	9.7%	0.9	11.7%
2023	7.9	2.3%	(6.0)%	8.8%	0.9	10.8%
4-year CAGR (2019-2023)	3.6%	3.8%	(1.0)%	4.9%	(3.2)%	