



Unilever Trading Statement - Third Quarter 2026

Continued strong performance in the third quarter

Third Quarter Key Highlights

- **Strong growth and volume delivery** – underlying sales growth (USG) of 5.2%; 2.9% volume growth with 2.3% price growth in response to higher commodity costs
- **Power Brands leading performance** – 5.8% USG and 3.3% volume growth
- **Broad-based strength across HPC** – 7.0% USG with 4.1% volume growth
- **Emerging market momentum** – led by strong growth in India, Latin America and South East Asia
- **Turnover of €13.3 billion up 6.7%** – positive operational performance, net acquisitions and currency impact
- **Unilever Foods combination with McCormick on track**
- **Quarterly dividend up 3%** vs Q3 2025

Third Quarter Key Figures

(unaudited)	Third Quarter 2026			Nine Months 2026		
	USG	Turnover	vs 2025	USG	Turnover	vs 2025
Unilever	5.2%	€13.3bn	6.7%	4.9%	€38.9bn	2.7%
Beauty & Wellbeing	5.7%	€3.5bn	9.5%	5.8%	€10.0bn	3.4%
Personal Care	6.3%	€3.6bn	9.7%	5.3%	€10.5bn	6.2%
Home Care	9.1%	€3.1bn	7.5%	8.1%	€9.0bn	3.6%
Foods	0.1%	€3.1bn	–%	0.8%	€9.4bn	(2.6)%

Chief Executive Officer Statement

"We have delivered another quarter of competitive growth, led by continued strong volume delivery and a step up in price to offset the impact of higher commodity costs. Our Power Brands continued to lead performance, with strong growth across Home Care, Personal Care and Beauty & Wellbeing. Emerging markets were again a key driver, with broad-based growth across markets, led by India and continued strength in Latin America and South East Asia. Developed market performance reflected tougher prior year comparators and softer performance in Foods.

We are performing while transforming Unilever. We are becoming simpler and sharper, with greater focus and stronger execution as we drive Desire at Scale across our brands. This progress gives us confidence that we will now deliver at least 3% volume growth for the full year.

At our Investor Event next week we will set out how this transformation is creating a stronger, more focused Unilever capable of delivering sustained, competitive performance."

Fernando Fernandez