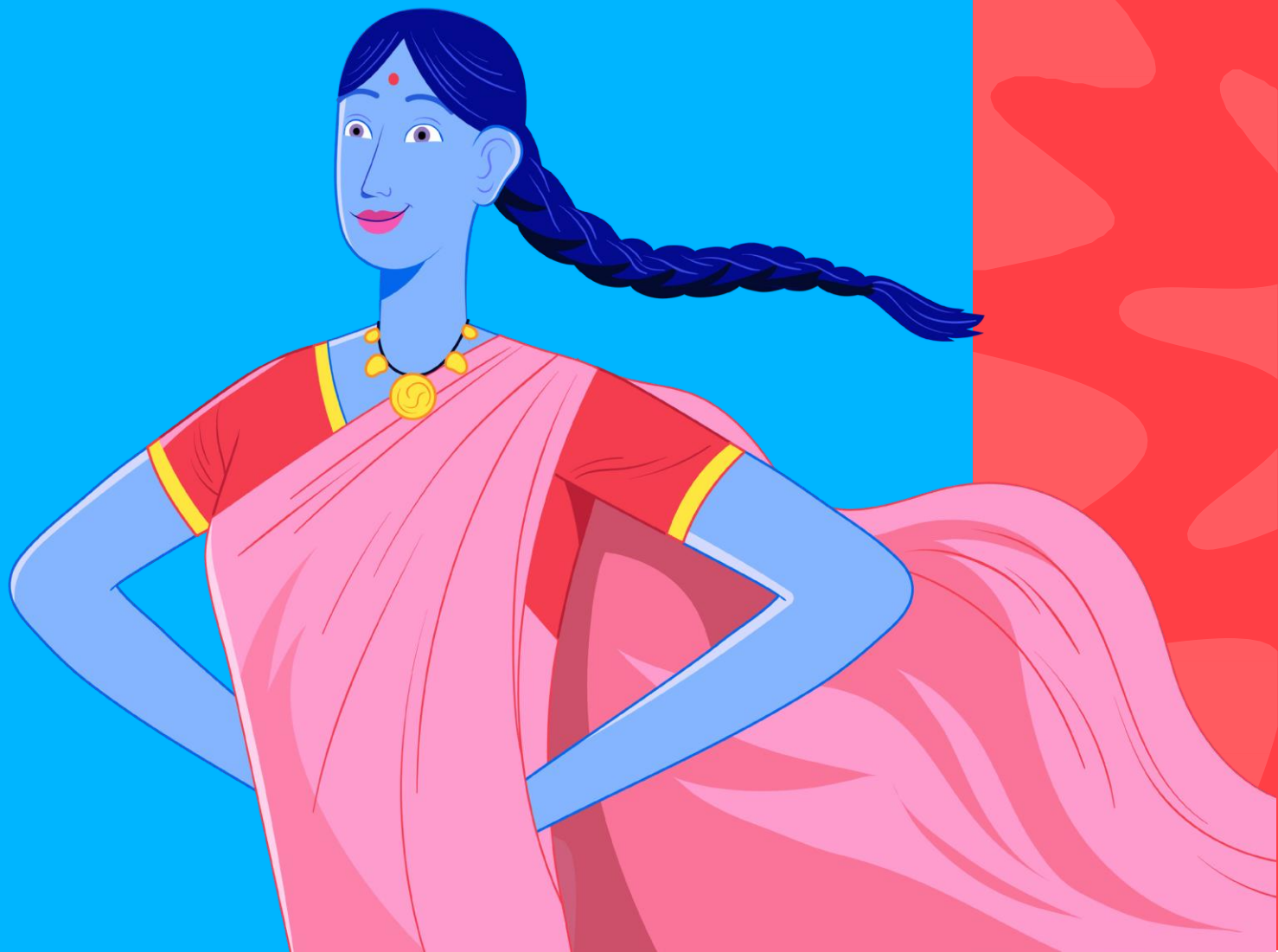
Tax paid by country 2025



Unilever

Unilever files around 470 corporate income tax returns each year. Within the Income Statement of our Annual Report and Accounts, we provide our Group tax charge with accompanying analysis and narrative in the tax note (note 6) to further explain the tax figures in the Income Statement and the Balance Sheet. The table below focuses on the tax paid figure which is in the cash flow statement.

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Tax paid vs tax charge

The 2025 cash tax paid figure of €2,897m is higher than the tax charge figure in the income statement of €2,500m.

Tax payments relating to a particular year's profits will typically be due partly in the current year and partly in the following year, so the 2025 tax paid figure includes payments relating to both 2025 and 2024.

The cash tax paid figure for a particular year also frequently includes amounts relating to earlier periods on settlement of issues with tax authorities. These could be either additional payments or refunds.

Where countries show no tax paid this is generally because they have made a loss either in the current period or in previous periods and the local tax legislation allows for offset of brought forward losses against profits of later years. This can also be due to timing differences (see below).

The tax charge in the income statement includes both current tax and deferred tax, which is an accounting adjustment arising from timing differences. These timing differences occur when an item has to be included in the financial statements in one year but is required by law to be taxed/deducted for tax in another year.

Tax paid by country 2025

		CORPORATE TAX PAID (EUR m)	TOTAL TAX CONTRIBUTION (EUR m)				OPERATIONS IN COUNTRY			
	Country	Corporate tax paid (inc. withholding tax)	Total taxes borne	Total taxes collected	Total tax contributed	Average number of employees	Factory	Sales	R&D	Business Group HQ
1	Algeria	6	9	9	18	342				
2	Argentina	49	117	151	269	3,074				
3	Australia	16	25	38	63	809				
4	Austria	(2)	2	27	29	126				
5	Bangladesh	40	74	31	105	1,260				
6	Belgium	4	20	27	46	211				
7	Bolivia	2	3	5	8	195				
8	Brazil	60	448	672	1,120	10,620				
9	Bulgaria	0	0	0	1	91				
10	Cambodia	12	13	5	17	134				
11	Canada	31	67	59	126	814				
12	Chile	5	7	19	26	516				
13	China	195	293	218	511	5,911				
14	Colombia	27	39	65	105	1,667				
15	Costa Rica	11	21	9	30	566				
16	Cote d'Ivoire	0	3	3	6	158				
17	Croatia	0	0	0	0	19				
18	Cyprus	1	2	3	5	36				
19	Czech Republic	6	12	24	36	204				
20	Denmark	4	16	45	61	144				

The withholding tax is shown in the paying countries' figures as this is the tax authority which receives the money.
Taxes borne include corporation tax, withholding taxes, employment taxes, sales taxes, customs duties, sustainability and local taxes.
Taxes collected are taxes collected from employees and customers on behalf of governments and include VAT/sales taxes.
R&D are the locations for our six main Global R&D Centres (includes two in the UK).

		CORPORATE TAX PAID (EUR m)	TOTAL TAX CONTRIBUTION (EUR m)				OPERATIONS IN COUNTRY			
	Country	Corporate tax paid (inc. withholding tax)	Total taxes borne	Total taxes collected	Total tax contributed	Average number of employees	Factory	Sales	R&D	Business Group HQ
21	Dominican Republic	1	4	6	10	39				
22	Ecuador	14	17	19	36	428				
23	Egypt	16	22	14	36	1,220				
24	El Salvador	7	10	(0)	10	485				
25	Estonia	1	1	3	4	15				
26	Ethiopia	2	8	5	13	281				
27	Finland	1	3	24	27	68				
28	France	73	144	190	334	1,482				
29	Germany	13	73	83	156	2,375				
30	Ghana	5	15	9	24	244				
31	Greece	8	16	26	42	419				
32	Guatemala	6	7	4	12	72				
33	Honduras	9	10	6	16	60				
34	Hong Kong	2	2	0	2	142				
35	Hungary	5	20	15	35	873				
36	India	494	546	636	1,182	20,584				
37	Indonesia	113	124	171	295	4,654				
38	Iran	5	5	0	5	0				
39	Ireland	4	8	26	34	115				
40	Israel	15	24	56	80	1,490				

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	Country	Corporate tax paid (inc. withholding tax)	Total taxes borne	Total taxes collected	Total tax contributed	Average number of employees	Factory	Sales	R&D	Business Group HQ
41	Italy	13	46	130	176	1,407				
42	Japan	10	14	17	31	396				
43	Kazakhstan	4	6	3	9	21				
44	Kenya	1	6	4	10	390				
45	Laos	4	4	1	6	48				
46	Latvia	0	1	4	5	27				
47	Lithuania	1	1	7	8	75				
48	Malaysia	20	27	2	29	335				
49	Mexico	126	168	156	324	6,276				
50	Morocco	(0)	2	7	9	55				
51	Myanmar	3	3	3	6	716				
52	Nepal	3	9	4	12	237				
53	Netherlands	210	289	160	449	2,221				
54	New Zealand	8	8	6	14	54				
55	Nicaragua	7	10	3	13	59				
56	Nigeria	7	10	7	16	545				
57	Norway	1	3	7	10	23				
58	Pakistan	84	94	110	204	1,628				
59	Panama	0	2	1	2	13				
60	Paraguay	5	5	2	8	92				

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61	Peru	11	11	12	23	82				
62	Philippines	99	112	98	210	1,605				
63	Poland	21	40	1	41	2,237				
64	Puerto Rico	8	8	0	9	14				
65	Romania	10	12	33	45	1,036				
66	Saudi Arabia	6	20	10	30	307				
67	Serbia	(0)	(0)	(0)	(1)	6				
68	Singapore	31	40	(1)	39	396				
69	Slovakia	3	5	18	23	68				
70	South Africa	38	47	56	103	2,344				
71	South Korea	9	10	3	13	235				
72	Spain	41	58	50	108	578				
73	Sri Lanka	17	33	22	56	841				
74	Sweden	1	13	42	55	235				
75	Switzerland	121	134	7	141	569				
76	Taiwan	8	9	3	12	353				
77	Thailand	109	112	161	274	2,593				
78	Trinidad and Tobago	3	4	1	5	24				
79	Tunisia	1	2	1	4	196				
80	Turkey	180	203	91	294	1,820				

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	Country	Corporate tax paid (inc. withholding tax)	Total taxes borne	Total taxes collected	Total tax contributed	Average number of employees	Factory	Sales	R&D	Business Group HQ
81	UAE	4	5	5	10	601				
82	Uganda	2	4	4	9	25				
83	Ukraine	3	3	3	6	90				
84	United Kingdom	6 *	132	169	301	5,930				
85	United States of America	344	490	384	875	8,041				
86	Uruguay	9	11	9	19	79				
87	Venezuela	2	2	0	2	0				
88	Vietnam	43	48	37	85	1,455				
89	Zimbabwe	1	1	0	1	4				

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*The UK suffers WHT on dividends, royalties and service fees, but these are reflected in the paying countries in this report.